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2015

WE  
MAKE  
CHANGES



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2015

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**OLEKSII KHMARA**

Executive Director of Transparency International Ukraine

“ For two years a war has been raging in Ukraine. This is not the war we regularly read about in the news regarding the hostilities in the East; this is about the daily fight within the walls of the Verkhovna Rada, courts, ministries, and other state institutions. This is the war on corruption, which we started after the Revolution of Dignity. Such stubborn battles cannot be resolved with neutral «reforms» or «transformations». There are always betrayers and pretenders in every war, declaring their devotion to Ukraine and at the same time actively helping an adversary. Victories are few and far between in the war on corruption.

Speaking about the war on corruption, President Petro Poroshenko, unfortunately, appears to be of the same ilk as his predecessor-escapee Viktor Yanukovich. This is borne out by all the objective data. The Corruption Perceptions Index ranks Ukraine a 27 out of a possible 100, which is a measly one point higher than it was last year. Some corruption schemes have disappeared, and others have become less widespread, but the possibility for public corruption is still present. We, like Baron Munchausen, pulled ourselves out by our own hair from the corruption morass. And we should work hard to run ashore and clean ourselves from the mule.

For a year the authorities have been creating the infrastructure of anti-corruption bodies and criminalising corrupt crimes. A new e-service has been introduced – the ProZorro electronic public procurement system, which is a civic portal for administrative services I-Gov. An electronic declaration system has been created, yet its launch continues to be delayed. The authorities provided access to official information from the registries and databases. Property, land, and business owner registries are already available. The Verkhovna Rada passed laws on transparency, political parties financing, and transparency of state procurement.

The formation of anti-corruption bodies has faced a number of obstacles and was accompanied by media scandals from the very beginning: those candidates who were not backed by the President, were blocked from the NAPC. In addition, the Prosecutor General's protégés were attempting to gain control over the Anti-Corruption Prosecutor's Office. The NAPC formation process has to be restarted a second time, because the first attempt saw the body dominated by members of the Prime Minister's circle.

In 2016, criminal liability was introduced for providing false information in declarations – up to two years of imprisonment with the prohibition to hold any governmental position for three years. We are in an unfortunate situation: our public officials wield great power with little to no accountability over how they use that power. At the same time, they face no repercussions when they abuse that power. That is why one of the main tasks for officials for this year is a transparent staffing of the NAPC and the launch of the electronic declaration system. The EU requires that Ukraine have a working independent agency in the first quarter of 2016 as a precondition for a visa-free regime. And the Anti-Corruption Bureau must demonstrate the results of its work as soon as possible – to find and punish corrupt officials. Otherwise its existence would be meaningless.

Among other main and urgent anti-corruption changes that must happen in 2016 is reforming the court system. The real fight with corruption is not only establishing laws and institutions but making sure that breaking those laws result in real punishments. No matter how well the newly created Anti-Corruption Bureau works, even the best evidence can “dissolve” in the cabinets of judges, because this particular branch of government is the most corrupt one. The analysis of judges' declarations shows that their expenses for luxury goods exceed their actual wages by 200-300%. This is a serious indicator that judges are living well beyond their means. All Ukrainian judges should be vetted. All the measured indicators are the main priorities for Transparency International Ukraine. And we have to win this fight!

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**I AM SURE THAT ALL PLANNED CHANGES WILL HAPPEN IF WE, THE CIVIL SOCIETY, DO NOT EASE PRESSURE AND MAKE THE AUTHORITIES IMPLEMENT THE NECESSARY CHANGES.**

There are four pillars that guarantee the victory in the anti-corruption war - maximum access to information, inevitability of punishment for corruption deeds, transparency in government purchasing, and a readiness of citizens to hold politicians accountable. This pressure from Ukrainian civil society will pull Ukraine out of its current corrupt state. That is why I believe that the situation will definitely change for the better in 2016.





TI PARTICIPATED IN THE DEVELOPMENT AND PROMOTION OF THE FOLLOWING REGULATORY ACTS:



### The law On Public Procurement

creates a step by step compulsory implementation of the public procurement system ProZorro till 1.08.2016



### The law On Amendments to Some Legislative Acts of Ukraine on Public Procurement,

to bring Ukraine into compliance with international standards and measures to prevent corruption (deregulation, anti-corruption initiatives, possibility to join the Agreement on Government Procurement under the auspices of the World Trade Organization)



**Anti-corruption programme of Kyiv**  
Amendments to the **law of Ukraine On Citizens' Appeals** implementing the mechanisms of electronic appeals and petitions



### The law On Amendments to Certain Legislative Acts of Ukraine Concerning the Prevention and Counteraction of Political Corruption

introduces transparency of political finance and state funding of political parties from summer 2016



**Amendments to the law On Prevention of Corruption**, which provides for clear requirements to the members of the Selection Panel to the National Agency for the Prevention of Corruption



Technical amendments to the law **On the National Anti-Corruption Bureau of Ukraine and the law On Prevention of Corruption**



## 216 CARD PROFILES WERE CREATED

of high-ranking officials, filled the public officials' declarations bank in the amount of 400 declarations



## ELECTRONIC PROCUREMENT SYSTEM PROZORRO

Every year opens a market of about UAH 250 bn for representatives of business. At present the system is used by more than 2,300 procurers, who during 2015 announced more than 37,000 procurements with an expected value of UAH 6.69 bn. Average competition exceeded 2.71 of suppliers to bids. The preliminary valued at over UAH 534.75 mln. or 12.56%. In 2016 the numbers will increase tenfold because the ProZorro system will be applied to all Ukrainian tenders

45,5%



**of citizens declared** themselves willing to report on corruption due to our campaign –

**"IT IS NOT SHAMEFUL TO WHISTLEBLOW"**



## REGIONAL DISCUSSIONS

were held about safe exposure of corruption, where 97 people took part, a similar webinar gathered 69 participants. 60 participants took part in anti-corruption lectures organised by TI Ukraine, conducted at the Ukrainian Catholic University.



## 202 WHISTLEBLOWER REPORTS WERE RECEIVED AND PROCESSED

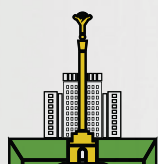


The selection Panel which aimed at choosing members of the National Agency for the Prevention of Corruption was restarted. More than 50 contestants to the positions to the NAPC were interviewed and 3 lawsuits were filed.



## ANTI-CORRUPTION ADVERTISING

**180 posters and 472 billboards** – in 19 cities of Ukraine, placed pro bono.  
**Anti-corruption video** in six networks of restaurants and in shops in 16 cities of Ukraine.



## THE KYIV SMART CITY CONCEPT



## THE SITE PERSHA INSTANTSIYA (FIRST INSTANCE) WAS DEVELOPED.

It is a new and qualitative information source about the judicial branch, where the adapted information from the court decisions for a wider range of readers is presented.

# OUR ACTIONS IN 2015

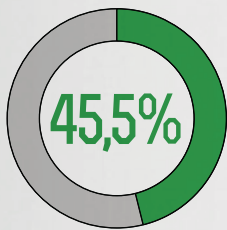
## FORMATION OF NEGATIVE ATTITUDE TO CORRUPTION

**We have increased citizens' readiness to report on corruption.**

Active corruption whistleblowers are given legal and media support. Citizens have got a tool to report corruption on the site [anticorruption.in.ua](http://anticorruption.in.ua).

The groundwork has been laid for further development and dissemination of anti-corruption knowledge and tools for students, in particular from the Kyiv-Mohyla Academy and the Ukrainian Catholic University.

The results of the survey of the Kyiv International Institute of Sociology showed that



**of people are ready to report on corruption.**

**180**  
anti-corruption  
posters

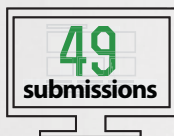
**472**  
billboards

with Lesia Ukrainka, Taras Shevchenko and Hryhorii Skovoroda appeared in 19 biggest cities of Ukraine.



A short **anti-corruption video** was shown at six networks of restaurants in 16 big cities in Ukraine.

**202**  
whistleblower  
reports



were made on the site [anticorruption.in.ua](http://anticorruption.in.ua), with more than

**93086** views



**2** regional discussions about unmasking corruption were attended by 97 participants

**3** lectures and a workshop at the Ukrainian Catholic University were attended by 111 participants

**2** anti-corruption videos at the Kyiv-Mohyla Academy of Ukraine were watched by 300 viewers



## CORRUPTION PREVENTION IN THE PRIVATE SECTOR

**A pilot project of an electronic public procurement system named ProZorro** has been developed together with a broad coalition of businesses, governmental departments, and civil society.

It is now easy for business to participate in tenders.

The system is used by more than  
**2300** public procurers.

They announced more than



**37000**

procurements with the expected value of

**6,69** MLN UAH

Predicted savings reached

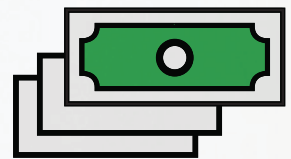


**534,75** MLN UAH



**2** laws on deregulation and the general obligatory character of ProZorro have been developed and advocated.

Citizens got a tool for monitoring public procurement using the analytics system [bi.prozorro.org](http://bi.prozorro.org).



## ACCOUNTABLE USE OF PUBLIC FINANCES

The introduction of ProZorro provides citizens with a tool to monitor public procurement

**The procurement market is open to business. Partners from government, business, and civil society established a Consultative Supervisory Group that establishes information disclosure standards for implementers of projects in construction and supervises the compliance with these standards.**

Communal enterprises from the Ivano-Frankivsk region inform the public about their financial condition. Civil society organizations have united to promote government accountability.

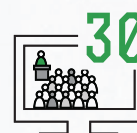
A dozen ProZorro presentations and regional tours were held throughout Ukraine.

A \$250 billion market is now open for business every year.

ProZorro averages 2.71 bidders per auction.



Standards for information disclosure for construction and spending projects will be piloted in 4 road sector projects.



**30** active Ukrainians learned information on "Who should finance the parties?" during the thematic webinar.



## CAPACITY BUILDING OF TI UKRAINE

We strengthened our organisation by training our staff and adding more qualified people.

42 qualified volunteers worked with us in 2015.

The number of TI staff in Ukraine

INCREASED BY **50%** last year.

Our staff conducted **99 workshops** and participated in 25.

**938 publications** on TI Ukraine appeared in Ukrainian and foreign media.



## STRENGTHENING INTEGRITY IN THE JUSTICE AND PROSECUTION BODIES

We have brought increased scrutiny by the public, law enforcement, and judicial structures to questionable court decisions on corruption cases in Ukraine. We did this mostly by attaching them to journalistic materials.

We published 265 news reports in five months at [www.ti.com.ua](http://www.ti.com.ua) and received more than 250 thousands website visitors.

We composed "**Top hundred corruption convictions**" and rated the most expensive cars owned by Ukrainian judges.



## AN EFFECTIVE ANTI-CORRUPTION POLICY

We have analysed the declarations of candidates for the new anti-corruption institutions in Ukraine – the National Anti-Corruption Bureau and the National Agency for the Prevention of Corruption.



We have developed and advocated the legislation on combating corruption, including political corruption. We also participated in the development of anti-corruption programs of Kyiv city.

Analysed more than **500** declarations of public officials

We carefully monitored **76** government websites

Vetted **50** contestants for the positions to the NAPC

Developed and advocated changes to the law **On Prevention of Corruption**

Restarted the work on the selection of candidates for the Selection Panel to the National Agency for the Prevention of Corruption.



## PREVENTING CORRUPTION IN REPRESENTATIVE BODIES

We established the legal prerequisites for a rapid decline of political corruption.

We also prepared a draft Concept of target organisational model of the Kyiv Investment Agency (KIA), which completely changes the KIA management system and serves as a model for changes in management processes.

We restarted the **Open Government Partnership Initiative**.



We conducted **2** public educational activities in Odessa and Lviv on the political reasons for corruption. A lecture was delivered by MP and a former journalist-investigator Serhii Leshchenko.

We invited about **300** people to our events.

We held **3** webinars dedicated to e-governance, e-libraries, and open data that were visited by more than 130 participants.

We published **18** infographics in order to inform the public about the progress of the initiative on KIA reform.

# PROMOTING EFFECTIVE ANTI-CORRUPTION POLICY



## Projects:

1. Supporting Ukrainian Civic Advocacy of Key Anti-Corruption Reforms
2. Ukraine Free of Conflict of Interest
3. Public Monitoring of High-Level Officials' Actual Lifestyles Against the Content of Their Disclosed Property Declarations (Central Level)

## WHAT DID WE PLAN?

We planned to raise the level of public awareness about anti-corruption reforms, to control the launch of key anti-corruption institutions – particularly the National Agency for the Prevention of Corruption and to inform society about their creation.

We also planned to promote high-quality regulation of conflicts of interest through the advocacy of a new edition of the basic anti-corruption law. Regarding the campaign **Declarations Without Decorations**, it was conceived to initiate the national monitoring of the correspondence of high-level officials' actual lifestyle against the content of their disclosed property declarations.

## WHAT DID WE ACHIEVE?

Public awareness about the necessity to adopt and implement important laws on integrity in public procurement and transparency of political party finances has increased significantly. Several events aimed at popularisation of new anti-corruption institutions were conducted.

**We helped restart the confirmation process of the NAPC, including the senior staff.**

*The Federal Government of Germany financed the project. The Centre for Political Studies and Analysis and the Centre for Political and Legal Reforms became its partners.*

**Anti-corruption laws were updated**, particularly those related to regulating public officials' conflicts of interest and preventing corruption among public authorities. The experts of the civic coalition Reanimation Package of Reforms became partners of this project.

*The implementation of the initiative became possible thanks to financial support of Democracy Grants Program of the U.S. Embassy in Ukraine.*

Over 500 declarations by public officials have been processed, and another 400 have been submitted. Also, 216 card-profiles on Ukrainian high-level officials have been created.

*The project was carried out with financial support from International Renaissance Foundation (IRF).*

## HOW DID WE ACHIEVE IT?

We carried out a development, advocacy, and communication campaign in support of the law regulating the financing of political parties and elections and the law preventing and combating political corruption. Also, we achieved to rewrite updating of the basic anti-corruption law, particularly in regulating conflicts of interest. Finally, we helped craft a new draft of the law On Prevention of Corruption with amendments. Apart from that, we consistently monitored the processes related to the establishment of the NAPC.

TI Ukraine filed **3** lawsuits



**and successfully restarted the competition for selecting senior staff of the Agency.**

**In order to monitor public officials' declarations, we submitted**



**270**

requests for information to the authorities



**210**

responses were received

**76**

official government websites were carefully monitored







# PREVENTION OF CORRUPTION IN REPRESENTATIVE AUTHOR- ITIES

2

## Projects:

1. *Transparent Funds for Parties and Election Campaigns in Ukraine*
2. *Open Governance Project Beyond Paper Promises Achieving Real Impact for People*
3. *Increasing Transparency of the Kyiv Investment Agency (KIA) and Its Transparent Accountability to the Society*



## WHAT DID WE PLAN?

Regarding the project on transparent political funds, we planned to create the legislative preconditions to quickly decrease levels of political corruption and to raise the level of awareness on the necessity of such transformations among the population.

We also helped launch and implement the Open Government Partnership (OGP) Initiative, which is focused on increasing the regional focus on open government issues.

The Kyiv City Administration (KCA) and TI Ukraine entered into partnership to improve the investment climate and minimize the risks of corruption between investors, the business community, and government officials.

## WHAT DID WE ACHIEVE?

The Parliament endorsed the Law On the Counteraction Against Political Corruption, which generally dovetails with the goals of both TI Ukraine and the international anti-corruption community in general. We conducted several education events which reached more than



*Our partners for this project were Centre for Political Studies and Analysis, Civic Movement Make Elections! and RPR anti-corruption group.*

Also, we managed to re-launch the implementation of the OGP Initiative and to make the OGP Coordination Council work. We are continuing our work to maximize the OGP's effectiveness. As a part of this project, regional OGP Action Plans were published and responsible people in each region were identified. Focus groups on the regional needs and the monitoring of the implementation of Action Plan were conducted.

*The project was implemented thanks to the support of Hewlett Foundation through the TI Secretariat. Also, several international partners participated: the UNDP, the International Renaissance Foundation, the Ukrainian Government Secretariat, and the International OGP Management in Ukraine.*

Regarding our collaboration with the KIA, we drafted the Concept of the target organisational model of KIA. This is intended to completely change the management system of KIA, which serves as an example and driver for changing KCA administrative processes, and facilitate the formation of the responsible independent government. The Concept is under consideration by the KCA's Anti-corruption Council.

*Projects on transparent political finance and KIA were supported by the International Renaissance Foundation. Partners - Deloitte & Touche USC, Talant Advisors, Ward Howell Ukraine.*

## HOW DID WE ACHIEVE IT?

TI Ukraine's experts participated in developing the draft law on transparent political finances together with members of the Parliament and joined the advocacy campaign. A number of information and education events were conducted, particularly the lecture by Serhii Leshchenko, a member of the Parliament and former journalist, two regional public events in Odessa and Lviv, and several webinars. There were further 43 media publications related to public finances. In addition, the infographics «Transparent finances of political parties: myths and reality» were distributed.

In order to complete the OGP Action Plan, we conducted a number of studies at both the national and the regional levels. We provided mini-grants and expert support to the implementing organisations. For public benefit, the infographics explaining the essence of the Action Plan of Open Government Partnership was made. Also, we conducted three webinars devoted to e-government, e-libraries, and data disclosure, with a total audience of around 130 users.

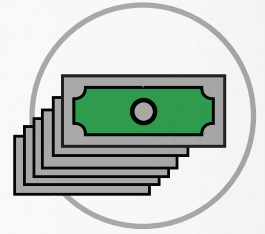
TI Ukraine, KCA, and KIA signed a Memorandum of Cooperation with the goal to implement anti-corruption policy and to ensure the openness of investment process in Kyiv. Also, a Memorandum of Cooperation was signed with several consulting companies in order to audit and prepare the Concept project. In accordance with the audit results, the KIA's interactive module was launched and promo video was made. We also analysed international experience of regional and local investment agencies' operation.

**18** pieces of infographics were made with the goal of informing the society about the implementation of the project.



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# INTEGRITY OF PUBLIC FINANCES' USE



## Projects

1. *The Development and Launch of a Pilot Electronic Procurement*
2. *Partners in Empowerment*
3. *The Construction Sector Transparency Initiative*
4. *Open Governance Project Beyond Paper Promises Achieving Real Impact for People*

## WHAT DID WE PLAN?

We helped design and implement the electronic procurement system ProZorro and the adoption of the corresponding legislative framework.

Also, we introduced an effective mechanism of proactive information disclosure about construction projects.

Another task was to inform students about the budgets of their universities. We also helped interpret the provisions and provide measurements of the influence of the new law on political party finances to those interested.

Then, promoted the financial transparency of utility companies in certain regions. Finally, we aimed to ensure the collaboration of civic organisations in order to facilitate the accountability of public authorities.

## WHAT DID WE ACHIEVE?

The ProZorro system has had a positive influence on all sectors: the citizens got an instrument to monitor government purchasing and for government contractors to take part in transparent auctions. The laws on public procurement and changes in the sphere of state procurement were drafted and advocated.

*The project was implemented with the support from the following donors: WNISEF, GIZ, EBRD, International Renaissance Foundation, Ukrainian Network of PLWH, electronic sites Newtend, State Procurement Online, E-Tender, Public Bid, Smart Tender, Marketplanet, APS Market, PrivateMarket, zakupki.com.ua, and zakupki.prom.ua. Partners: RBC Group, Qlik Tech and Open Contracting Partnership.*

Three civic organisations began working on the implementation of the projects on controlling and monitoring local budgets, expenditures of these budgets, and provision of administrative services by local governments.

*The project was implemented with the support of the European Union. The partners of the initiative included: PASOS (Policy Association for an Open Society), Partnership for Transparency Fund e.V. (Germany), Anti-corruption Centre TI (Armenia), Centre for Economic and Social Development (Azerbaijan), Office for a Democratic Belarus, and TI Moldova.*

Representatives from government, business, and civic society created the Consultative Steering Group for implementing the standards of disclosing construction information.

*The project was implemented with the support of the CoST International Secretariat.*

*The partners in the initiative were: the World Bank, the Ministry of Infrastructure of Ukraine, the Confederation of Builders*

*of Ukraine, the Association of International Automobile Carriers of Ukraine, the Federation of Employers of Transport Sector, the European Business Association, and the Centre for Political Studies and Analysis.*

Local governments implemented a number of measures that reduce the risk for corruption. People learned about the ways out of a corrupt environment. The project was implemented thanks to the support of the Hewlett Foundation through Transparency International Secretariat. *The partners were Ukrainian Government Secretariat and the International OGP Management in Ukraine.*

## HOW DID WE ACHIEVE IT?

Together with a wide coalition of business, government, and civil society leaders, developed a pilot of the ProZorro procurement system.

The software was officially transferred to the Ministry of Economic Development and Trade of Ukraine on the account of State Enterprise Zovnishtorhvydav Ukrainy. Scores of presentations and local tours were conducted, during which potential customers learned how to operate the system.

Government agencies and citizens signed a Memorandum on abiding by the defined standards on road construction. Four projects in the road sector were selected in order to pilot the standards.

Also, we helped implement the initiatives on controlling and monitoring local budgets and providing administrative services by local governments.

# STRENGTHENING JUDICIAL AND PROSECUTORIAL INTEGRITY



## Project

on the creation of an effective mechanism of control and prevention of unlawful decisions by Ukrainian courts



## WHAT DID WE PLAN?

We planned to draw the attention of society, police, and judiciary to questionable court decisions against corrupt individuals in Ukraine.

Also, we planned to monitor the Single State Registry of Court Decisions in terms of detecting decisions of dubious judicial validity. We also planned to link socially significant decisions to journalist materials and to publish them on the website of **Persha Instantsiia** ([www.1i.com.ua](http://www.1i.com.ua)). We aimed at sending information requests about doubtful decisions to the corresponding judicial and prosecution authorities and to publish their responses on the website.

Finally, we wanted to draw journalists' attention to the Single State Registry of Court Decisions as a unique source of information.

## WHAT DID WE ACHIEVE?

The website of **Persha Instantsiia** was visited by 250,000 unique users around 400,000 times. A research paper on the project was published under the title – **TOP-100 Corrupt Verdicts**. 22 leading Ukrainian media outlets highlighted the problems that were raised in the paper, provided the link to Persha Instantsiia, and they also shared the infographics along with the research findings.

At the end of last year, an appeal to the Supreme Court of Ukraine to standardize judicial practices when imposing court sentences that deal with corruption crimes was prepared by the Prosecutor General's Office of Ukraine. This appeal was the result of the research.

The fact that Persha Instantsiia is a useful source and well-known project is corroborated by its siting in publications by the European journal Intellinews as well as the citing of their materials by well-known Ukrainian media outlets:

Liga.net  
Ukrainska Pravda,  
Ukrinform, UNIAN,  
Novoe Vremia,  
Korrespondent,  
Censor.net,  
and others

During the second half of 2015, several well-known Internet media outlets began actively using the Single State Registry of Court Decisions. Previously, mostly Persha Instantsiia and Nashi Hroshi projects were searching for information on the website for their articles and news, whereas nowadays, the Court Registry is actively monitored by the information agency Ukrainski Novyny, the website RBK Ukraine, portal Liga, and others.

## HOW DID WE ACHIEVE IT?

During the five months that we have participated in the project, 265 pieces of news were published on the website.

80% of them dealt with questionable decisions made by Ukrainian courts.



### ТОП-100 Corruption Verdicts

was created to monitor the Single State Registry of Court Decisions.

Their analysis has demonstrated that only one fifth of those accused of corruption crimes find themselves behind the bars. In order to support the research findings, we held press conferences and created infographics. In addition we began to review and analyse the income of four judges most often involved in questionable decisions.

We also developed a ranking based on the fleet of cars owned by judges, the main status and wealth symbol in Ukraine. The research findings were published in press releases, which were distributed among Ukrainian media. Finally, we consistently update the Facebook page of Persha Instantsiia.

# COMBATING CORRUPTION IN THE PRIVATE SECTOR



## Project

E-procurement ProZorro System  
Pilot Development and Implementation

## WHAT DID WE PLAN?

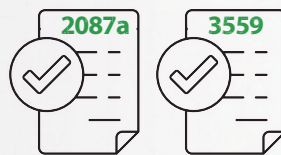
We planned to deploy the electronic procurement ProZorro in at least five public ministries, which would give businesses more access to participate in public tenders. Also, in order to combat private sector corruption, we advocated adopting a legislative framework to introduce electronic procurement.

## WHAT DID WE ACHIEVE?

The system is used by more than 2 300 customers, who published more than 37 000 procurement offers with an expected value of UAH 6.69 bn during 2015. An average of more than 2.71 suppliers bid on each request for pricing. The tentative savings totalled UAH 534.75 mln., or 12.56%. Among the most active users of the system are: the Ministry of Infrastructure, the Ministry of Energy and Coal Industry, the Kyiv City Administration, the Kyiv City Council, the Dnipropetrovsk Region State Administration, and the ministries subordinate to them.

The system provides new possibilities for the business community. A market with an annual turnover of UAH 250 bn. has opened, because tender participation is very easy today. Moreover, it is easier for the businesses to analyse the market and to respond to their customers and competitors.

**The following laws were drafted and advocated together with our partners:**



**№ 2087a** – the draft law on amending certain laws of Ukraine in public procurement making them compliant with international standards and taking action for fighting corruption.

**№ 3559** – the draft law on public procurement (an obligatory phased launch of the ProZorro system before 1.08.2016 p.).

*The project was implemented with the support of the following donors: WNISEF, GIZ, EBRD, International Renaissance Foundation, Ukrainian Network of PLWH, electronic sites Newtend, State Procurement Online, E-Tender, Public Bid, Smart Tender, Marketplanet, APS Market, PrivateMarket, zakupki.com.ua, and zakupki.prom.ua. Partners: RBC Group, Qlik Tech and Open Contracting Partnership.*

## HOW DID WE ACHIEVE IT?

A wide coalition of businesses, government, and civic society, developed and launched the pilot system of ProZorro. The software is owned by TI Ukraine, and all the development of additional modules were administered by the organisation together with WNISEF, GIZ, EBRD, and business participants. In December, 2015, after the adoption of draft law № 3559, the system was officially transferred to the account of the State Enterprise Zovnishtorhvydav Ukrainy, whereas TI Ukraine took the responsibility to complete all the required functions for a full-scale launch.

During 2015, we conducted dozens of presentations and regional tours, during which potential users learned how to use the system. The media campaign was also active, publishing and broadcasting many interviews on radio, TV, media websites, as well as a number of analytical articles and pieces of infographics. At the roundtables organised by TI Ukraine, further collaboration and development of public procurement in Ukraine were discussed together with stakeholders and members of the Parliament.



# SHAPING OF A NEGATIVE PERCEPTION OF CORRUPTION

## Projects



1. *Information and Mobilisation campaign: It Is Not Shameful to Whistleblow.*
2. *Engaging Students of the Western Ukrainian Regions to Active Corruption Fight in Educational Sphere via Development of an Anti-Corruption Center Based in the Ukrainian Catholic University as a Pilot Educational Initiative*

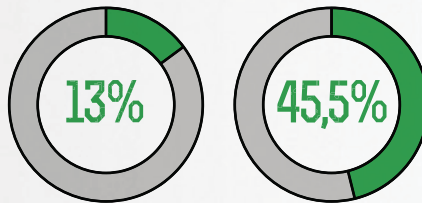
## WHAT DID WE PLAN?

We planned to implement at least one national anti-corruption campaign that would be oriented on making social changes. Also, we set out to change the negative perception of whistleblowers, to raise the readiness of society to report instances of corruption, mobilise those who are ready to act, and to provide them with comprehensive assistance.

We planned to initiate a collaboration on anti-corruption education with the National University Kyiv-Mohyla Academy (NaUKMA) and the Ukrainian Catholic University.

## WHAT DID WE ACHIEVE?

According to the results of Kyiv International Institute of Sociology's research, 45.5% of the Ukrainian public are ready to blow the whistle on corruption cases. At the beginning of our initiative, only 13% were ready to do the same.



In society, the negative perception of corruption whistle blowers has diminished. Due to an active support of such whistleblowers, a number of corrupt officials at different levels were fired. Citizens were empowered with the online instrument for blowing the whistle on corruption cases on the website [anticorruption.in.ua](http://anticorruption.in.ua). Also, free legal advice is provided there.

*The project was implemented with the support of the Anti-Corruption Group of Reanimation Package of Reforms, Khabardoks, Ministry of Information Policy of Ukraine, Birzha Sotsialnoi Reklamy, Cheil Ukraine, Havas WorldWide Ukraine, Multiplex, Hromadske.tv, and Presskom.*

As a result of our education activities, participants have been connected with leaders in the fight against corruption and the creators of public administration practices. The students found out about the role of civil society, the ProZorro system for electronic public procurement, and the reforms in the anti-corruption sector.

*The project was implemented with the support of the Embassy of the United States in Ukraine. The partner was the Ukrainian Catholic University.*

## HOW DID WE ACHIEVE IT?

Since July 2015, we have been running a countrywide information campaign in support of whistleblowers.

**180** advertising posters  
were placed in the nineteen biggest cities of Ukraine.

**472** city lights

A brief **advertising video** was demonstrated in fast-food networks in 16 cities, covering the audience of

**2700 000** persons

**2** gender-oriented videos about the necessity of blowing the whistle on corruption cases were placed on TV and social networks

**202** whistleblowers' appeals were received and processed

A number of regional **discussions** were conducted and web-trainings on blowing the whistle on corruption cases were executed.

In support of education projects, we organized a number of **lectures** at the Ukrainian Catholic University. We also led the international seminar «Anti-corruption education: Learning to implement reforms» at the university. We collaborated with the National University Kyiv-Mohyla Academy and the Anti-Corruption Action Centre regarding the creation of the Anti-Corruption Research Centre. In December, two anti-corruption movies, *Forecaster* and *Putin Games*, were showed at the NaUKMA with the support of a documentary festival about human rights Docudays UA.

# STRENGTHENING THE ORGANISATIONAL CAPACITY OF TI UKRAINE



## WHAT DID WE PLAN?

We planned to involve qualified volunteers to perform certain functions and to create a list of tasks for them. We planned to significantly update the procedures that describe organisational workflows. Also, we planned on complementing our staff on a competitive basis, to conduct thematic trainings for our co-workers and to mutually inform each other about these training sessions.

Finally, we planned to conduct information campaigns for ordinary citizens.

## WHAT DID WE ACHIEVE?

Transparency International Ukraine has a codified strategy for organisational development and an action plan as complete documents. We created these documents with the participation of all organisation members, and our management and stakeholders took part in the discussions. The action plan of the organisation is updated every six months in order to adapt to changes in anti-corruption policies in Ukraine.

In 2015, **42 highly professional volunteers** worked at Transparency International Ukraine, who were involved into performing certain functions at the organisation. Some of these volunteers became TI Ukraine staff members in 2015.

A codified database of needs exists at the organisation, and qualified volunteers take part in performing certain functions at Transparency International Ukraine. We have a defined list of delegated tasks for volunteers and interns, and our databank of volunteers is constantly being updated.

We updated the procedures regulated to the following spheres of organisational activities and properly implemented at Transparency International Ukraine: accounting, personnel policy, the rules of the use of official symbols, the evaluation of growth dynamics and organisational needs in resources, project management, volunteering policy, and the rules of media interaction. In 2015, we further developed our instructions on conducting business, and it is scheduled to be approved in 2016.

We also updated and better defined the job descriptions of organisational personnel. The employees completed trainings at 25 educational events. Also, they participated in 99 events as guest speakers. TI Ukraine's brand recognition has increased from 7% in May, 2015, to 13% in November, 2015.

## HOW DID WE ACHIEVE IT?

In 2015, staff, management, and our partners conducted two group meetings, during which we developed our organisational strategy and action plan.

In order to effectively work with volunteers, the database of organisational needs and the list of delegated tasks for them were created. The databank of volunteers is continuously updated.

**Transparency International Ukraine's personnel increased 50% during this past year. The management and employees constantly share the information about training and educational possibilities with each other.**

The level of TI Ukraine's brand recognition was supported by the information campaigns *They Would Not Keep Silent* and *It Is Not Shameful to Whistleblow*, discussions, webinars, and other events.

During last year, 938 articles about Transparency International Ukraine were published in Ukrainian and international media.



**Він би  
не мовчав**

ПОВІДОМЛЯЙ ПРО КОРУПЦІЮ  
[anticorruption.in.ua](http://anticorruption.in.ua)



# STRATEGIC PRIORITIES FOR TI UKRAINE FOR 2016-2018

## EFFECTIVE CORRUPTION FIGHTERS



### EXPECTED IMPACT:

Ukrainian citizens actively condemn corruption and take actions to tackle it, first of all through personal participation in strengthening transparency, accountability, and integrity of the people in power at all levels.

### OUR ROLE:

We work with organised groups of citizens that have the desire to combat corruption and are ready to take actions on their own or in collaborative networks. We also support them with methodology and communication.

## EFFECTIVE JUSTICE



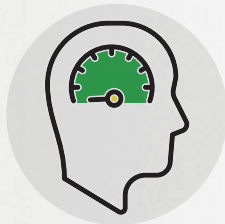
### EXPECTED IMPACT:

Corrupt officials are punished for their misdeeds by a properly functioning court system.

### OUR ROLE:

We attentively follow the process of reforming Ukrainian courts and directly participate in the selection of judges from the pre-specified courts of the country. We also demand that judges abide by specific standards of integrity.

## ZERO TOLERANCE TO POLITICAL CORRUPTION



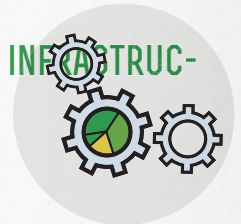
### EXPECTED IMPACT:

Any conflict of interest that arises for senior officials are met with appropriate social and legal recourse.

### OUR ROLE:

We detect and effectively prevent corruption, conflict of interest in activities for politicians and senior officials of the country. We are developing high standards of transparency for political funding and the detection of conflicts of interest.

## EFFICIENT ANTI-CORRUPTION INFRASTRUCTURE



### EXPECTED IMPACT:

Well-coordinated and properly organised anti-corruption institutions that effectively prevent and combat corruption in the country.

### OUR ROLE:

We attentively follow the process of creating and launching key anti-corruption agencies and directly participate in implementing practices of integrity in their work in various regions of Ukraine.

## OPEN AND INDEPENDENT GOVERNMENT



### EXPECTED IMPACT:

The standards of an open and independent government are successfully applied in all key governmental bodies of Ukraine

### OUR ROLE:

We are attentively following the introduction of the Prozorro public procurement system, new electronic services, as well as the disclosure of governmental data both at the national and regional levels.

## LEADING ANTI-CORRUPTION ORGANIZATION



### EXPECTED IMPACT:

Transparency International Ukraine conducts its activities in accordance with the highest standards of professionalism, in a stable and open way and with a constant orientation on changes.

### OUR ROLE:

We will invest in our organisational capabilities in accordance with our goals in order to promote better management, as well as develop and introduce new organisational models in order to secure our presence and role in strategic priorities.

# TI UKRAINE IN THE MEDIA

Main topic:  
"MAJOR ANTI-CORRUPTION REFORMS BY THE STATE"



JANUARY

1/1

13

"STRATEGY FOR COMBATING CORRUPTION AT THE STATE LEVEL"



MARCH

2/1

20

"PUBLIC OFFICIALS' DECLARATIONS"



MAY

5/1

33

4/7

96

FEBRUARY



Main topics:  
"SELECTING THE HEAD OF THE ANTI-CORRUPTION BUREAU, REPATRIATING THE FUNDS STOLEN BY THE YANUKOVYCH REGIME"

2/1

20

APRIL



"STRATEGY FOR COMBATING CORRUPTION AT THE STATE LEVEL"

14/3

135

JUNE



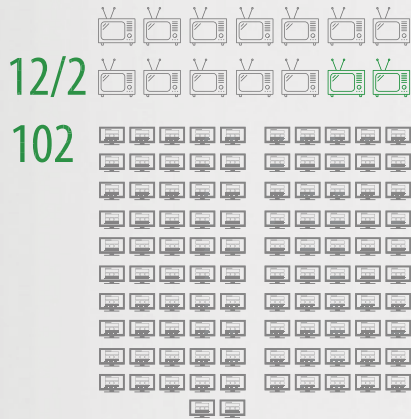
"CONFLICT AROUND THE NAPC, CORRUPTION IN THE REGIONS"



**"JUDICIAL CONFLICT WITH THE CABINET OF MINISTERS OF THE NAPC, LAUNCH OF THE CAMPAIGN FOR THE PROTECTION OF WHISTLE-BLOWERS"**



JULY



**"CORRUPT OFFICIALS ARE EAGER FOR POWER, PRESENTATION OF PROZORRO IN THE REGIONS"**



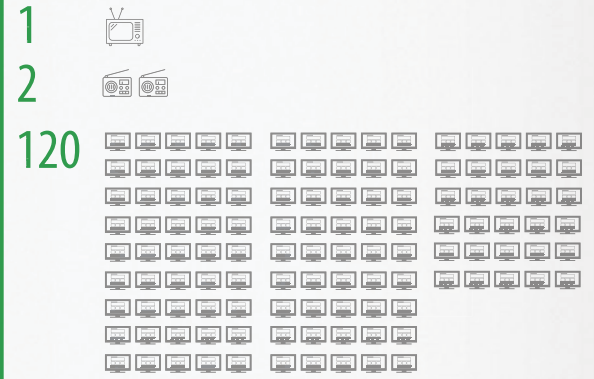
SEPTEMBER



**"PROSECUTOR GENERAL VIKTOR SHOKIN WANTS TO CONTROL ANTI-CORRUPTION ORGANS"**



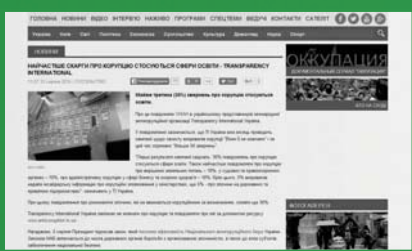
NOVEMBER



39



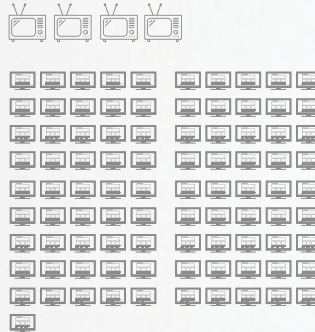
AUGUST



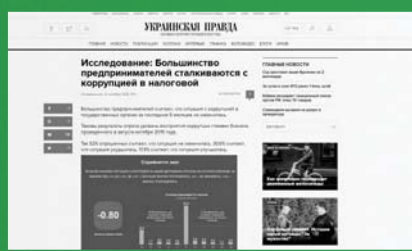
**"RE-LAUNCH OF THE NAPC, INITIAL RESULTS OF THE CAMPAIGN FOR THE PROTECTION OF WHISTLEBLOWERS"**

4

91



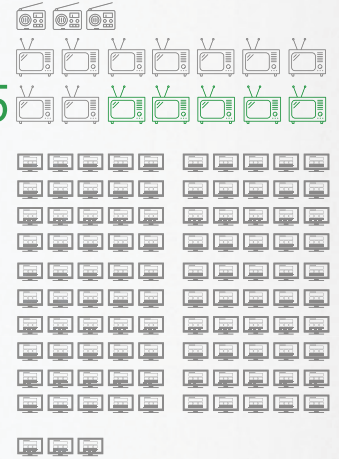
OCTOBER



**"HOW BUSINESSES SEE CORRUPTION, UKRAINIAN COURTS DO NOT SENTENCE CORRUPT OFFICIALS"**

12/5

103



DECEMBER



**"CORRUPTION RISKS IN THE DEFENCE SECTOR, THE TEN MOST PRESSING CORRUPTION PROBLEMS"**



Presentation of the research **Corruption as Viewed by Business**



Performance with Lesia Ukrainka and Hryhorii Skovoroda



Meeting with the Vice-President of Kyiv National University to discuss the fact of corruption in this university



Expert discussion **Three Days Prior to the Law**



Lecture by Serhii Leshchenko



Press-conference **The First Instance is Under Control**



Launch of the Information and advocacy campaign **They Wouldn't Keep Silent**



Discussion **How to Safely Reveal Corruption** held in Odessa



Court proceedings with the Cabinet of Ministers concerning the NAPC

# INTERNATIONAL PAGE

## UNMASK THE CORRUPT

**Unmask the Corrupt** is an international initiative launched by the anti-corruption network Transparency International aiming to reveal the most egregious cases of corruption at the highest levels of power.

**It is referred to as the misuse of authority that leads not only official enrichment through corruption but also causes the large-scale damage to society. Such corruption often goes unpunished.**

The initiative is being implemented in three stages: nominating, online voting, and imposing social sanctions on those selected.

Over 170,000 people visited the website during the voting stage. Transparency International Ukraine actively encouraged citizens to vote for former president Viktor Yanukovich as the most corrupt official, and that is why he came in first at 13,210 votes.

Transparency International called on the Ukrainian authorities to fully investigate corruption offenses committed by the former President, as well as to ensure justice and to increase efforts to repatriate the billions of stolen euro that have been transferred abroad. Besides that, Transparency International will promote the imposition of civil sanctions against another eight individuals and companies worldwide.

## CORRUPTION PERCEPTION INDEX

**Transparency International publishes its annual Corruption Perceptions Index.**

It contains information on the perception of corruption in the public sector based on surveys with business community members and experts from different countries. The index for 2015 was set up based on data from twelve different sources covering the past two years and presented by eleven independent organisations that recorded their perceived level of corruption. There have to be at least three sources estimating a country for it to be included in the CPI. The CPI index is calculated as the average of all standardised assessments that are available for this country. Scores are rounded to whole numbers.

In 2015 the index was set up for 168 countries. Ukraine's score was 27 points out of 100 - 1 point more than the last year. In the global ranking Ukraine ranks 130th out of 168 countries. The last year the country ranked 142nd out of 175 countries. The data from Bertelsmann Foundation Transformation Index, which were considered while setting up the CPI, indicate that Ukraine gained extra points this year thanks to a more critical attitude of society towards corruption.

# TI UKRAINE'S MEMBERSHIP IN COALITIONS AND NETWORKS

TI UKRAINE IS A MEMBER OF THE FOLLOWING ASSOCIATIONS:



Advisory and Supervisory Group  
**CONSTRUCTION SECTOR  
TRANSPARENCY INITIATIVE**



Public partnership, which aims at supporting Ukraine in implementing  
**"THE OPEN GOVERNMENT PARTNER-  
SHIP INITIATIVE"**



All-Ukrainian informal  
**COALITION OF CIVIL SOCIETY  
ANTICORRUPTION ACTIVISTS**



Society initiative  
**"REANIMATION PACKAGE  
OF REFORMS CIVIL"**



**Новий Громадянин**  
*Твори Україну!*  
**"NEW CITIZEN CIVIC PART-  
NERSHIP"**



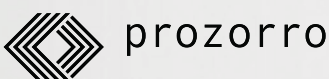
Coalition managing  
**XABARDOCS** website



Civil Society Partnership  
**"FOR OPENING PROPERTY  
DECLARATIONS OF UKRAINIAN  
PUBLIC OFFICIALS"**



Working Group **ON THE PROMOTION OF  
TRANSPARENCY IN THE PARLIAMENT**



**PROZORRO** partners



Global Partnership  
**FOR SOCIAL ACCOUNTABILITY**

# OUR RESEARCH



## 1 NATIONAL INTEGRITY SYSTEM ASSESSMENT IN UKRAINE

This study is a comprehensive and large-scale evaluation of the anti-corruption legal framework and practical functioning of the country's main bodies responsible for preventing and combating corruption as of 2015. It refers not only to public bodies (parliament, government, public sector, judiciary, etc.), but also to political parties, civil society, media, and business. Twelve areas of state activity were researched and ranked.

Partners and donors:  
**independent experts;**  
**the European Union**



## 2 ALTERNATIVE REPORT ON EVALUATION OF THE STATE ANTI-CORRUPTION POLICY

The report was aimed at generating a comprehensive internal independent evaluation of the true state of corruption in Ukraine which would both establish the current status and suggest high-priority changes for every component of anti-corruption policy.

The study covers the period from October 2014 to May 2015.

The partners and donors:  
**independent public experts, the International Renaissance Foundation, the Friedrich Naumann Foundation for Freedom, and the Ministry of Foreign Affairs of the Federal Republic of Germany**



# 3

## OPEN GOVERNMENT IN UKRAINE: HOW IS IT DONE IN PRACTICE?

An evaluation of government's openness was conducted using a number of indicators showing the level of basic conditions promoting openness in three key areas: government transparency, participation of citizens in the formulation and implementation of government policy, and control and supervision of authorities. The study covers the practical implementation of open government principles in Ukraine through May 2015.

The partners and donors are the following: **the Hewlett Foundation and TI Secretariat as part of the "Open Governance: no paper promises, real results", and the Foreign and Commonwealth Office of Great Britain through the Transparency International Secretariat**



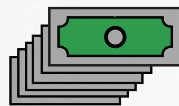
# 4

## CORRUPTION PERCEPTIONS LEVEL AS VIEWED BY BUSINESS

A series of surveys were conducted on the levels of corruption in state bodies. This study is focused on inter-sectoral cooperation between business, government, and civil society in order to help the state to promote key reforms in areas of integrity and anti-corruption.

Partners: **PrivatBank, PricewaterhouseCoopers (PwC Ukraine), and GfK Ukraine**

# FINANCES



**15792137,16** UAH  
Total receipts

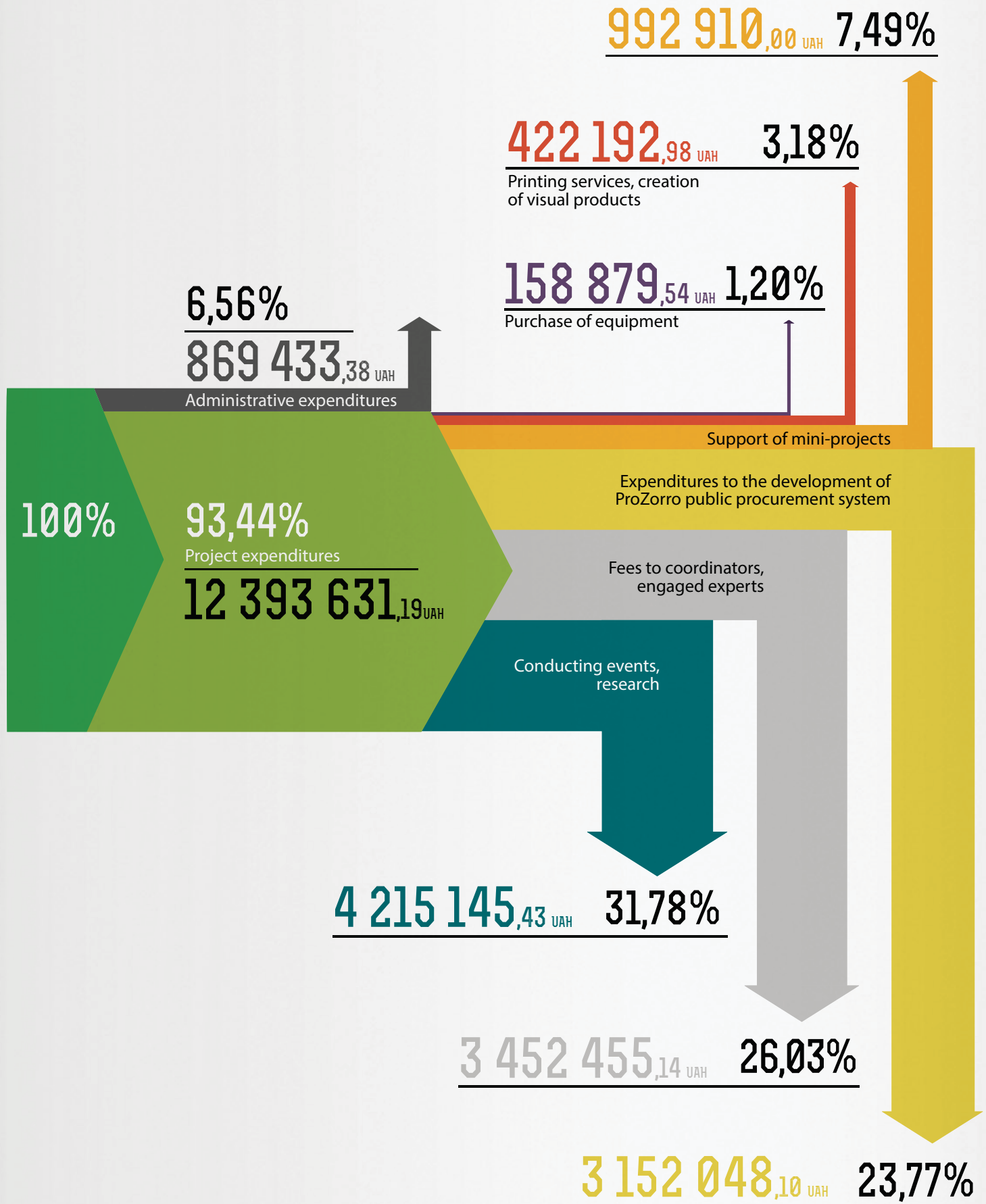
Project <b>Alternative Report on Evaluation of State Anti-Corruption Policy Efficiency</b> 01.08.2014-30.04.2015 / <i>International Renaissance Foundation</i>	66 000
Project <b>Ukraine Free of Conflict of Interest</b> 01.08.2014-31.05.2015 / <i>Embassy of the United States in Ukraine</i>	261 097,93
Project <b>Transparent Funds for Parties and Election Campaigns in Ukraine</b> 26.12.2014-28.12.2015 / <i>International Renaissance Foundation</i>	187 500
Project <b>ProZorro Development – Priority #1</b> 18.06.2015-18.09.2015 / <i>Western NIS Enterprise Fund (WNISEF)</i>	757 750
Project <b>E-procurement ProZorro System Pilot Implementation on the Local Level</b> 01.10.-31.12.2015 / <i>All-Ukrainian Network of People Living with HIV</i>	391 601,5
Project <b>The First Instance is Under Control</b> 01.08.2015-31.05.2016 / <i>Embassy of the United States</i>	295 738
Project <b>Supporting Ukrainian Civic Advocacy of Key Anti-Corruption Reforms</b> 10.02.2015-10.02.2016 / <i>the Federal Republic of Germany</i>	3 342 306,25
Project <b>Open Governance Project Beyond Paper Promises Achieving Real Impact for People</b> 15.11.2015-18.03.2016 / <i>Transparency International - Secretariat (TI-S-3)</i>	1 680 666,25
Project <b>ProZorro Development – Priority #2</b> 20.10.2015-15.03.2016 / <i>Western NIS Enterprise Fund (WNISEF)</i>	913 000
Project <b>Project Public Monitoring of High-Level Officials' Actual Lifestyles Against the Content of Their Disclosed Property Declarations (Central Level)</b> 25.12.2015-30.12.2015 / <i>International Renaissance Foundation</i>	250 000
Project <b>«Support to the Software Development of the Public Procurement System ProZorro and Set Up of the Project Office in Charge</b> 01.09.2015-31.03.2016 / <i>(GIZ)</i>	1 269 933,75
Project <b>Partners in Empowerment</b> 15.01.2015-14.01.2018 <i>/ the Policy Association for an Open Society - PASOS</i>	251 569,85
Project <b>Increased Transparency of Kiev Investment Agency and Transparent Public Reporting</b> 20.07.2015-20.10.2015 / <i>International Renaissance Foundation</i>	1 741 347
Project <b>Engaging Students of the Western Ukrainian Regions to Active Corruption Fight in Educational Sphere</b> via Development of an Anti-Corruption Center Based in the Ukrainian Catholic University as a Pilot Educational Initiative 29.09.2015-29.05.2016 / <i>U.S. Embassy</i>	328 362,97
Project <b>The Construction Sector Transparency Initiative</b> 30.10.2015-31.03.2016 / <i>CoST International Secretariat</i>	1 076 000
Project <b>It Is Not Shameful to Whistleblow Information and Mobilization</b> 06.04.2015-06.05.2016 / <i>Campaign, Pact Inc.</i>	1 668 173,33
Project <b>«Governance Scorecard in-Practice Assessment Pilot</b> <i>Transparency International - Secretariat (TI-S-5)/ 01.09.2014-31.03.2015</i>	31 025
<b>Other voluntary donations for the statutory activity</b> (including the state of public procurements) / 01.08.2014-30.04.2015	1 280 065,33



# 13263064,57 UAH

Total sum of expenditures

## EXPENDITURES



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# BOARD



**ANDRII MARUSOV**  
chairman of the Board

freelance correspondent at Dzerkalo Tyzhnia (the Mirror Weekly) analytical newspaper, independent expert on public procurement. Specialises at policy analysis, monitoring and evaluation of socially-oriented programs and projects, e-democracy and e-government. He has experience in research and administrative work, specifically in the sphere of monitoring and evaluation.



**ANDRII MELESHEVYCH**  
member of the Board

Ph.D. in Political Science (Syracuse University, USA), Professor, Dean of the Department of Law of the National University of Kyiv-Mohyla Academy. He is the author of many scientific publications, released in Belgium, Great Britain, Netherlands, Germany, USA, and Ukraine. Hundreds of libraries in around fifty countries of the world have his books.



**TIMUR BONDARIEV**  
member of the board

managing partner, attorney at Arzinger Law Office. He has extensive experience in working for the government and large companies. Prior to joining Arzinger in 2002 he was the Head of the Legal Department of the State Property Fund of Ukraine and the Legal Department of "Ukrainian Aluminum". He is also an advisor to the mayor of Lviv on attracting foreign investment and public private partnerships. He is a regular lecturer on Ukrainian law at the Chamber of Austria.



**JUHANI GROSSMANN**  
member of the Board

director of the project "Strengthening Integrity and Accountability in Indonesia. Management Systems International". He was born in Finland and has experience in managing large (more than \$ 10 million.) technical assistance projects in Western Europe and South-West Asia in the anti-corruption and electoral processes spheres.



**YAROSLAV YURCHYSHYN**  
member of the board

he has long experience of public lobbying campaigns, political expertise and policy analysis. By 2015 he was the Chairman of Plast - National Scout Organisation of Ukraine. On a voluntary basis he is an adviser to the Secretary of the National Security and Defence of Ukraine, parliamentary assistant. He is the Head of the Public Advocacy Coalition Reanimation Package of Reforms.

# CONTACTS

Transparency International Ukraine website  
**ti-ukraine.org**

Website for anti-corruption activists  
**anticorruption.in.ua**

Website on the Open Government initiative  
for Ukraine and regional partners  
**ogpractices.org**



## Social media



[www.facebook.com/  
TransparencyInternationalUkraine](http://www.facebook.com/TransparencyInternationalUkraine)



[twitter.com/TransparencyUA](https://twitter.com/TransparencyUA)



[www.youtube.com/user/TIUkraine](http://www.youtube.com/user/TIUkraine)

## Address:

40 Yehorova, office 203  
Kirovohrad, Ukraine 25006



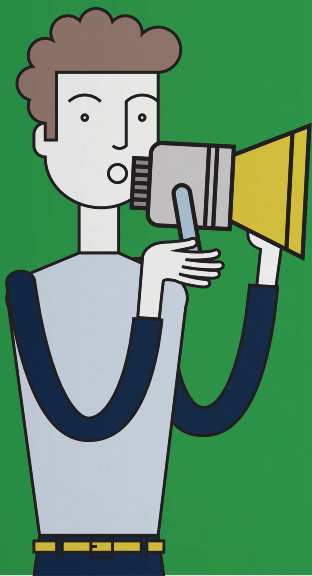
**e-mail : [info@ti-ukraine.org](mailto:info@ti-ukraine.org)**



Tel. +38(044)360-52-42  
Fax: +38(0522)27-27-54







**NO CORRUPTION**

***anticorruption.in.ua***

***НІ КОРУПЦІЇ***