



# ANNUAL REPORT

TRANSPARENCY INTERNATIONAL UKRAINE  
2016



# TRANSPARENCY INTERNATIONAL UKRAINE

IS A STRONG MEMBER OF THE GLOBAL MOVEMENT THAT EMBRACES THE TI GLOBAL VISION OF A WORLD, WHERE PUBLIC AUTHORITIES, BUSINESS CIRCLES, CIVIL SOCIETY AND EVERYDAY LIFE OF CITIZENS ARE FREE OF CORRUPTION.

## OUR MISSION

To reduce the level of corruption in Ukraine by promoting transparency, accountability and integrity in public authorities and civil society.

## OUR VISION

Looking into the future, in 2018 we see ourselves as an organization that can boast of a solid analytical potential, works to scrutinize current anti-corruption policies of the state, and advances towards becoming a full-fledged center for policy development.



## YAROSLAV YURCHYSHYN

Executive Director of Transparency International Ukraine



**LET US UNITE AND FIGHT TOGETHER TO BREAK THE CHAIN OF CORRUPTION.**

2016 has passed, a year of mixed experiences and contrasts.

E-declaration has been launched, but the National Agency on Corruption Prevention (NACP) did not check any declarant and did not refer any case to the National Anti-corruption Bureau (NABU) or other institutions. The political party financial reporting procedure was formed, but Ukrainian politics hardly became more accountable and open. Ukraine at last managed to fulfill the requirements of the visa liberalization Action Plan, particularly, its anti-corruption component, but did not obtain the long sought-after visa regime facilitation with the EU countries.

More setbacks can be found. And, probably, there will not be fewer in 2017. The future is full of challenges and, therefore, will require a very active work on our part. TI Ukraine's team is changing, strengthening, and adapting. Our main office moved from Kropyvnytskyi to Kyiv. With the assistance of UNDP in Ukraine TI Ukraine underwent the procedure of organizational capacity assessment, developed a plan of top-priority institutional transformations, and got a basic institutional support for the transitional period.

There were also victories. The launch of the e-declaration system, which is a success according to 63% of Ukrainians (the Rating group survey) and the work of the ProZorro system, which 49% of respondents consider to be a Ukrainian success, implementation of the competitive selection of public officials, positively

assessed by 52% of Ukrainians, adoption of the law on transparent party financing. Much work is ahead, as 81% of citizens consider fight against corruption to be unsuccessful. Every day we work to satisfy the request for justice, which made society rise against the rotten system three years ago. We want corrupt officials, who steal from Ukrainians, to be brought to justice, and transparent rules and mechanisms to work in Ukraine. We will continue working and investing our energy into strategic priorities: promote open governance, develop zero tolerance for corruption, and help those who fight against corruption.

We can achieve progress only by uniting the efforts of like-minded people from civil society, state and private sectors. Transparency International Ukraine as a chapter of the global anti-corruption movement is ready to be a platform for uniting all stakeholders who want to help in making Ukraine strong and clean from corruption.

## JOSE UGAZ

Chair of the Board, Transparency International

Transparency International witnessed many highlights in 2016. We have seen significant achievements from our chapters in Ukraine, Bangladesh, Honduras, Kenya, and many, many others.

Transparency International Ukraine together with civil society and journalists worked much to bring closer the visa-free regime with Europe and make the authorities fulfil their promises concerning the introduction of e-declarations. More than 100,000 of public officials filed their declarations online. Information disclosure on their own income and making it available is a progressive step towards accountability, integrity and cleaning the public sector off corrupt officials.

This is the first step towards the systemic fight against corruption. To implement a successful anti-corruption reform the judiciary in Ukraine should be transformed. During the meeting with President of Ukraine Petro Poroshenko I emphasized that current judicial system is the core obstacle which prevents breaking the cycle of impunity for corruption. Another way is asking outsiders to act as neutral observers, partners, trainers and facilitators of change like the successful International Commission Against Impunity in Guatemala (CICIG). Unfortunately, cases against former President Viktor Yanukovich and his cronies have been stalled because of systemic problems in the judicial system. As long as Ukrainian corrupt officials feel impunity, the system will remain inefficient.

Thus, the following important step of Ukraine towards corruption eradication will be the establishment of anti-corruption courts and increasing all the efforts to effectively investigate and bring to court the cases of figurants from the "Yanukovich sanction list". It is important not only to activate all the possibilities for efficient investigation, bringing to court these cases and obtaining convictions, but also to recover the money whether located abroad or within Ukraine. This also relates to the corrupt practices within the current authorities.

We will fight, we will win!

**Transparency International Ukraine together with civil society and journalists worked much to bring closer the visa-free regime.**

Jose Ugaz,  
Chair of the Board,  
Transparency International

#TIUkraine #corruptiOFF



The competition between new anti-corruption authorities and old law enforcement bodies, except for the competition for a result, is out of the question.

Yaroslav Yurchyshyn,  
Executive Director of  
Transparency International Ukraine

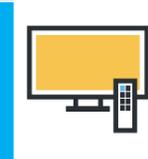
#TIUkraine #corruptiOFF



# #VICTORIES



THE PROZORRO PUBLIC PROCUREMENT SYSTEM HAS SAVED THE STATE 5,08 BILLION HRYVNIAS IN 2016.



PEOPLE SAW 800 BILLBOARDS WITH SOCIAL ADVERTISEMENT AGAINST CORRUPTION IN 15 REGIONS.



TOGETHER WITH THE FAMILIES OF HEAVENLY HUNDRED HEROES THE ANTI-CORRUPTION AWARD NAMED AFTER THE HERO YURIY POPRAVKA WAS ESTABLISHED.



TI UKRAINE EXPERTS HELPED 200 WHISTLEBLOWERS IN THE END OF 2016.



THE CHAIR OF TRANSPARENCY INTERNATIONAL JOSE UGAZ, WHO MET WITH PRESIDENT PETRO POROSHENKO, VISITED UKRAINE FOR THE FIRST TIME.



IN PANAMA, AT THE WORLD TRANSPARENCY INTERNATIONAL IACC INTERNATIONAL ANTI-CORRUPTION CONFERENCE, OPERATING DIRECTOR ANDRII BOROVYK AND MEMBER OF THE BOARD VITALII KASKO TOLD ABOUT THE COURSE OF ASSET RECOVERY OF YANUKOVYCH AND HIS ALLIES AND FIGHT AGAINST CORRUPTION AMONG UKRAINIAN HIGH-RANKING OFFICIALS.



THE PROZORRO.SALE SYSTEM'S AMOUNT OF GOODS EXCEEDED 40 MILLION HRYVNIAS.



DUE TO THE CONSOLIDATED WORK OF CIVIL SOCIETY AND INTERNATIONAL PRESSURE OF THE TRANSPARENCY INTERNATIONAL NETWORK, THE E-DECLARATION SYSTEM HAS BEEN LAUNCHED. ABOUT 100,000 OF PUBLIC OFFICIALS DECLARED THEIR INCOME.



THROUGH OUR LECTURES, 700 PEOPLE LEARNED HOW TO FIGHT CORRUPTION.



THE PARLIAMENT ADOPTED THE LAW ON TRANSPARENT FINANCING OF POLITICAL PARTIES FROM THE STATE BUDGET, WHICH WAS ADVOCATED BY TI UKRAINE AND ITS PARTNERS.



THE PROZORRO SYSTEM GOT THE MOST PRESTIGIOUS AWARD THE SPHERE OF PROCUREMENT WORLD PROCUREMENT AWARDS 2016.



TI UKRAINE AND ANTI-CORRUPTION ACTION CENTRE HOLD THE III INTERNATIONAL CONFERENCE ON RECOVERY OF THE ASSETS STOLEN BY CORRUPT POLITICAL ELITE.

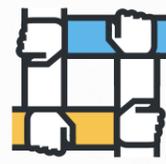
# INSTITUTIONAL DEVELOPMENT

TRANSPARENCY INTERNATIONAL UKRAINE IS ENTERING 2017 RENEWED AND INVIGORATED! THE UKRAINIAN CHAPTER OF THE WORLD'S FOREMOST ANTI-CORRUPTION ORGANIZATION STRIVES FOR THE ERADICATION OF CORRUPTION IN THE COUNTRY. WE MUST INCREASE OUR OWN INFLUENCE TO REACH THIS GOAL! WE ARE RESOLVED TO BECOME BETTER, MORE PROFOUND, AND THOROUGH. WE WILL MAKE EVERY EFFORT TO STRENGTHEN YOUR CONFIDENCE IN US AND OUR EFFICIENCY.



## NEW EXECUTIVE DIRECTOR

In the summer of 2016, **YAROSLAV YURCHYSHYN**, became the new executive director of TI Ukraine. He was chosen by the Board through a competitive search. Yaroslav is an expert in advocacy and anti-corruption policy, holding a degree in history and political studies. Yaroslav headed the advocacy campaign for the Reanimation Package of Reforms (RPR) coalition and remains a leading expert of the RPR Anti-Corruption group. In January he was elected the Co-head of the RPR Board. He has many years of experience in conducting civil lobbying campaigns, working as people's deputy assistant, advocacy training, and cooperating with media. In addition, Yaroslav headed the Ukrainian national scout organization "Plast" for 3 years.



## NEW BOARD

On October 15, 2016, during the conference the members of TI Ukraine elected its board. The new members of the Board are

**JUHANI GROSSMANN**, Head of anti-corruption projects in Western Europe and South-Western Asia;

**VITALII KASKO**, former Deputy Prosecutor General, lawyer;

**YULIA KLYMENKO**, former Deputy Minister of Economic Development;

**ANDRII MARUSOV**, independent expert in public procurement, journalist;

**TOMAS FIALA**, Chief Executive Officer of the Dragon Capital investment company.



«THE NEW TEAM WILL HELP THE ORGANIZATION REMAIN TRUE TO ITSELF, MAINTAIN AND DEVELOP ON PAST SUCCESSES, RENEW ITSELF FROM WITHIN, WHILE ALWAYS REMAINING TRUE TO THE VALUES OF THE GLOBAL MOVEMENT. DURING THE FOLLOWING TWO YEARS, WE WILL STRIVE FOR MORE STABILITY, WHICH WILL MAKE UKRAINE MORE TRUSTWORTHY.»

Andrii Marusov,  
Chair of the Board



## NEW ACCENTS

In the autumn of 2016, TI Ukraine set its strategic priorities and implementation strategies for 2016-2018. Our top priorities are:

### OPEN AND INDEPENDENT GOVERNMENT:

monitoring of public procurement and sales integrity, Open Government Partnership Initiative's standards implementation.

### ZERO TOLERANCE FOR CORRUPTION

conducting informational and advocacy campaigns, monitoring of the Yanukovich regime's corrupt practices and top officials' conflicts of interest, strengthening Ukrainian business integrity, implementing a political party financing transparency control mechanism, and promoting open access to state data.

### EFFECTIVE CORRUPTION FIGHTERS:

providing support to whistleblowers and corruption fighters, assisting in the development of anti-corruption state agencies, and re-staffing Ukrainian courts.



## NEW DEVELOPMENT PLAN

In summer 2016, TI Ukraine underwent a procedure of organizational capacity comprehensive assessment with the support of the Enhanced Public Sector Transparency and Integrity UNDP project.

TI Ukraine's team has formed an organizational development plan (inner transformations of the organization, procedures, politics and transition to the program-based approach) based on the findings, and received an institutional support for the transition period up to August 2017.



## VOLUNTEERS

In 2016 forty-six volunteers completed an internship in TI Ukraine. These are people from Ukraine, Germany, the USA (Harvard, Yale), Norway, Romania, Poland, Thailand, France (Science Po), Great Britain, Italy, Switzerland, and Scotland. Volunteers did translations of TI Ukraine documentation, helped in the preparation of anti-corruption instructions, monitored e-procurement, searched international materials concerning public officials' life styles, and helped in the analytical surveys. Two of them joined the TI Ukraine's team.



# OPEN AND GOOD GOVERNANCE

1. PUBLIC PROCUREMENT AND SALES SYSTEM AND DEVELOPMENT OF MONITORING INFRASTRUCTURE

2. THE DOZORRO MONITORING PORTAL

3. THE PROJECT OF STATE ELECTRONIC SALES PROZORRO.SALE

4. E-HEALTH SYSTEM

5. COST (CONSTRUCTION SECTOR TRANSPARENCY INITIATIVE)

6. OPEN GOVERNMENT PARTNERSHIP INITIATIVE

7. IMPLEMENTATION OF OPEN STANDARDS OF GOOD GOVERNANCE IN THE KYIV CITY STATE ADMINISTRATION

8. OPEN PARLIAMENT

PROJECT PARTNERS:



Ministry of Economic Development and Trade of Ukraine, state-owned enterprise Prozorro, Open Contracting Partnership, Omidyar Network, European Bank for Reconstruction and Development, Western NIS Enterprise Fund, GIZ, Federal Ministry for Economic Cooperation and Development, USAID, Eurasia Foundation, International Renaissance Foundation, Network 100 percent Life, RBC Group, Qlik Tech, Kyiv School of Economics, Secretariat of the Cabinet of Ministers of Ukraine, UNDP in Ukraine, USAID RADA Program, Embassy of the United Kingdom in Ukraine, Transparency International Secretariat, East Europe Fondation, Ministry of Justice of Ukraine, State Agency for e-Governance in Ukraine, PricewaterhouseCoopers, Dnipropetrovsk Regional State Administration, BGO Gromkontrol Platform, Kyiv Investment Agency, Anti-corruption Council at the Kyiv City State Administration, Reanimation Package of Reforms.

## THE DOZORRO MONITORING PORTAL

### PROZORRO.SALE SYSTEM

#### CHALLENGE

In December 2015, the Parliament adopted the law On Public Procurement. From August 1, 2015, the usage of the e-procurement system became obligatory for all state costs controllers and local communities. There was a problem with the organization of training for the future system users and providing efficient monitoring on the part of society. Besides, it became clear that the ProZorro principles should also be transferred into public sales.

#### TI UKRAINE'S ACTIONS

TI Ukraine's team supported the development of separate ProZorro e-procurement system modules. Trainings for regional agents of change were organized, as well as for customers and business representatives. The ProZorro analytics modules have been considerably improved: public (bi.ProZorro.org) and professional (bipro.prozorro.org). The DOZORRO monitoring portal has been created and launched. TI Ukraine continued to support the work of the Complaint Review Body for possible violations in below-threshold procurement. The State Audit Service of Ukraine with the support of TI Ukraine prepared some amendments to the law of Ukraine On Public Procurement concerning the open

monitoring of procurement in the ProZorro system, taking into account risk indicators. TI Ukraine's team promoted the concept of obligatory implementation of the Open Contracting Data Standard in procurement and development of procurement e-monitoring in the Open Government Partnership Action Plan 2016-2018. The project of state electronic sales ProZorro.Sale on the basis on the Deposit Guarantee Fund has been launched. The bi.prozorro.sale public analytics module has been developed.



#### OUTPUT

Thanks to ProZorro, approximately

# 300,000

#### OF PROCUREMENT

were completed in 2016 (158,000 of them are competitive) with the expected value of 130 billion hryvnias. More than 60,000 business representatives participated in the bidding process.

## PUBLIC PROCUREMENT AND SALE SYSTEM AND DEVELOPMENT OF MONITORING INFRASTRUCTURE



Trainings

# 38

#### REGIONAL AGENTS

of change

# 165

#### TRAININGS

for 9,500 business representatives has been conducted.

Complaint Review Body processed 4,000 complaints from the participants of below-threshold procurement. 27.5% were satisfied with the recommendation to reconsider the procurement results or hold new one. As a result of joined efforts of all partners, including TI Ukraine, the ProZorro system received two prestigious awards: World Procurement Award and Open Government Award.

Since the ProZorro.Sale was launched in November 2016 fifty-four bids for the total sum 41mn hryvnias were successfully completed.

The state budget saved in total

# 7,3 billion UAH

62,000 unique users used this tool. 240 representatives from civil society organizations, controlling authorities and law enforcement bodies actively use this professional module. Ten regional training sessions and two webinars for users were conducted. More than 500 bidders' feedbacks from the Dozorro portal were processed. 150 letters were forwarded to the controlling and law enforcement bodies. Local civil society organizations were granted 500,000 hryvnias for the regional monitoring of public procurement. The

#### PRICE INCREASE

of the sold lots through the ProZorro.Sale was

# 8.4%



«THE PUBLIC PROCUREMENT REFORM IN OUR COUNTRY WOULD BE IMPOSSIBLE WITHOUT HARD AND SYSTEMIC WORK OF TRANSPARENCY INTERNATIONAL UKRAINE. AND THIS IS NOT AN EXAGGERATION.»

Maksym Nefiodov, first Deputy Minister of Economic Development and Trade of Ukraine



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## E-HEALTH SYSTEM



### CHALLENGE

The health system needs reforming. Creation of an electronic healthcare system, which will simplify interaction for all of its users and will be effective, safe, modern, handy, transparent, and useful.

### TI UKRAINE'S ACTIONS

TI Ukraine joined the implementation of the e-health in Ukraine (open-health.in.ua). The e-health initiative has brought NGOs, health and IT business, thematic experts, academics and government representatives together to optimize the work and digitalization of Ukrainian healthcare.

### OUTPUT

On November 25, 2016, the Deputy Minister of Healthcare, Uliana Suprun, IT-managers, and civil society organizations signed a Memorandum declaring the intention to collaborate in order to build a transparent and

efficient healthcare e-system in Ukraine.

On December 22, 2016, the Ukrainian Ministry of Healthcare, IT-managers, and civil society organizations signed a technical Memorandum on the development of the first e-health system service. TI Ukraine will serve as a guarantor of transparency during the course of reform development and implementation.

## CONSTRUCTION SECTOR TRANSPARENCY INITIATIVE (COST)

### CHALLENGE

The construction sector is one of the least transparent and accountable sectors not only in Ukraine, but in the whole world. In 2015, the Ministry of Infrastructure of Ukraine, Ukravtodor, TI Ukraine, and CoST International signed a Memorandum on Implementation of the Standards of Transparency in the Construction Sector.

### TI UKRAINE'S ACTIONS

TI Ukraine is a host organization for the CoST Initiative in Ukraine and it ensures effective operation of the National Secretariat and Multi-Stakeholder Group. Moreover, TI Ukraine represents civil society organizations in the Multi-Stakeholder Group and follows the implementation of standards.

### OUTPUT

CoST in Ukraine implemented standards based on four pilot projects in road infrastructure. In December 2016, the first verification report indicating the branch problems and giving strict recommendations for its reforming for achieving effective construction was presented. Minister of Infrastructure and President recognized the success of the Initiative and supported its

implementation politically. Moreover, SE Ukrenergo recently joined CoST Ukraine.



«THE MAIN VALUE OF THE OPEN PARTNERSHIP INITIATIVE IS A PARTNERSHIP BETWEEN THE GOVERNMENT, CIVIL SOCIETY INSTITUTIONS AND BUSINESS BOTH IN PLANNING THE INITIATIVE'S ACTIVITIES, AND IN THEIR IMPLEMENTATION, AS WELL AS IN BEARING THE JOINT RESPONSIBILITY FOR COMMITMENTS.»

Natalia Oksha, Deputy Director of the Department for Information and Public Relations at Secretariat of the Cabinet of Ministers of Ukraine

## OPEN GOVERNMENT PARTNERSHIP INITIATIVE

### CHALLENGE

Low level of implementation of good open standards of responsible management, as well as engaging citizens to formulate and implement the state policy; insufficient accountability of authorities; and weak system for providing quality state services.

### TI UKRAINE'S ACTIONS

TI Ukraine has been promoting an international Open Government Partnership Initiative for 5 years already. In 2016, the organization became the facilitator of the Initiative's management modernization mechanism in Ukraine, actively helped developing its National Action Plan as well as regional action plans in Dnipropetrovsk and Luhansk oblasts for the next reporting period. TI Ukraine assisted in the approval of authorities' new standards of openness and constantly monitored the Initiative's openness.

### OUTPUT

The National and regional action plans were developed for Dnipropetrovsk oblast, including key efficiency indicators. The discussion of the proposals was held in the "World Cafe" format. TI Ukraine joined the collective action of the Paris Declaration. The status of implementation of the Initiative was analyzed in ten oblasts of Ukraine. TI Ukraine is a partner in the Initiative's commitments implementation. The optimization of the Administration Service Centers of Dnipropetrovsk oblast has been started. A high-level diagnostics iGov.org.ua state services internet-portal development project was organized and conducted, including practices of the standard COBIT 5 «Build, Acquire and Implement».

**4<sup>TH</sup>**

PLACE among the countries of Eastern Europe and Central Asia

**43<sup>RD</sup>**

PLACE among 102 countries according to the «Open Government Index»

Open Government Partnership

# OPEN AND GOOD GOVERNANCE

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## OPEN PARLIAMENT

### CHALLENGE

The lack of transparency in the Parliament's work and low level of citizen engagement to the parliamentary processes.

### TI UKRAINE'S ACTIONS

After Ukraine joined Declaration on Parliamentary Openness on February 5, 2017, the Action Plan on its implementation has been developed. Transparency International Ukraine, the civil network OPORA, CHESNO civil movement, the Eidos Centre for Political Studies and Analysis, Media Law Institute together with the Verkhovna Rada of Ukraine with the support of the United Nations Development Program in Ukraine worked on it. The Transparency International Ukraine's representatives are members of the Initiative's Monitoring Committee.

### OUTPUT

During the period of the initiative's implementation in Ukraine the following results were achieved:

- specialized places for processing of information requests;
- a new section called 'Passage' in the draft law on the VRU's Web portal;

- launch of the VRU Open Data Portal <http://opendata.rada.gov.ua/>, where information on MPs, draft laws, financial and administrative data were published to the full extent and in digital format;

- development of the long-term Communication Strategy of VRU and others.

## IMPLEMENTATION OF OPEN STANDARDS OF GOOD GOVERNANCE IN THE KYIV CITY STATE ADMINISTRATION

### CHALLENGE

Low level of implementation of good open standards of responsible management; high level of corruption in local authorities; non-transparency of the investment policy.

### TI UKRAINE'S ACTIONS

TI Ukraine is an active member of the Anti-corruption Council at the Kyiv City State Administration and the working group on preparation of regulatory legal acts regarding improvement of the attracting investments mechanism.



### OUTPUT

The Framework Anti-corruption Program and Regulations on Kyiv investment resources have been developed. The analytical publication Analysis of Best Practices of New Agencies Functioning to Attract Investments has been prepared. TI Ukraine initiated the process of creating a mechanism of independent civic monitoring of the Kyiv Investment Agency's work.

«FURTHER IMPLEMENTING THE PLAN TO TRANSFORM THE KYIV CITY STATE ADMINISTRATION'S INVESTMENT POLICY, WE, AND OUR PARTNER TRANSPARENCY INTERNATIONAL UKRAINE, ARE INITIATING THE ESTABLISHMENT OF A CIVIL INDEPENDENT MONITORING MECHANISM FOR THE KYIV INVESTMENT AGENCY.»

Hennadii Plis, First Deputy Head of the Kyiv City State Administration



# ZERO TOLERANCE FOR CORRUPTION:

1. LAUNCH OF THE DEFENCE CORRUPTION MONITORING COMMITTEE

2. STRENGTHENING ANTI-CORRUPTION POLICY IMPLEMENTATION IN UKRAINE BASED ON THE LATVIAN EXPERIENCE IN THE FIELD OF POLITICAL PARTY FINANCE CONTROL

3. RESEARCH OF TRANSPARENCY IN CORPORATE REPORTING IN UKRAINE: PRIVATE AND STATE-OWNED ENTERPRISES

4. A CASE-BASED APPROACH TO FIGHTING GRAND CORRUPTION

5. LAUNCH OF THE ANTI-CORRUPTION COMMUNICATIONS PLATFORM DECORRUPTION AND COMMUNICATION CAMPAIGN CORRUPTION MUST BE SPOTTED

6. PASOS IN COOPERATION WITH TI UKRAINE: SUPPORT OF REGIONAL INITIATIVES PARTNERS FOR EMPOWERMENT

PROJECT PARTNERS



TI Defence and Security Program, Transparency International United Kingdom, Government of the Netherlands, Ministry of Foreign Affairs of the Republic of Latvia, TI Latvia, The Corruption Prevention and Combating Bureau (KNAB), Pact UNITER (USAID), Project office of National Reform Council, Ministry of Information Policy in Ukraine, Creative Agency CHEIL Ukraine, Tavr Media radio group, Uptown Chronicles, Transparency International Secretariat, European Union, PASOS (Policy Association for an Open Society), Transparency International agencies in Azerbaijan, Armenia, Belarus and Moldova, Association for Community Self-organization Assistance (Odesa), Institute of Analysis and Advocacy (Poltava), Dnipropetrovsk Coordination and Expert Centre on Regular Policy (Dnipro).

## LAUNCH OF THE DEFENCE CORRUPTION MONITORING COMMITTEE

### CHALLENGE

The defence sector of Ukraine is in need of reform with a help of an experienced part of international community, including by means of introducing the systems of transparency and accountability.

### TI UKRAINE'S ACTIONS

Responding to current challenges in the field of transparency and accountability of the defence sector, The Defence Corruption Monitoring Committee (Nezaleznyi Antikorupciynyi Komitet z pytan obo-rony, or NAKO) is a joint international and Ukrainian monitoring group supported by Ukraine-based Secretariat and UK-based Transparency International Defence and Security program, was established. This project builds on the success of the Monitoring and Evaluation Committee in Afghanistan, the Civil Society Defence Reform Platform in Palestine, and the International Commission against Impunity in Guatemala. During the Secretariat of the Committee was established and staffed, the media strategy was developed, and the research priorities were identified.

### OUTPUT

The first agreements have been reached with the key authorities in the defence, security and anti-corruption sector: the Ministry of Defence, State Concern Ukroboronprom, the National Anti-corruption Bureau, and the Specialized Anti-corruption Prosecutor's Office.

- The first research priorities have been identified and recommendations were given:

- for the Ministry of Defence – providing the military men with dwelling and audit of real estate assets that are owned by the Ministry; health services (procurement of drugs) for the needs of the Armed Forces of Ukraine;

- for the State Concern Ukroboronprom – introducing the standards of OECD (Organization for Economic Cooperation and Development) openness principles at to Open Governance on state enterprises, monitoring and assistance in their implementation.



## STRENGTHENING ANTI-CORRUPTION POLICY IMPLEMENTATION IN UKRAINE: LATVIAN EXPERIENCE APPLICABLE TO UKRAINE IN THE FIELD OF POLITICAL PARTY FINANCE CONTROL

### CHALLENGE

Ukraine is in a critical phase of the implementation of anti-corruption reforms that started in 2014 and were supported by international organizations. The work of NACP, which is still in the process of being established, can be strengthened due to the experience of similar institutions abroad to effectively fulfill its functions, including in the field of political party finance control.

### TI UKRAINE'S ACTIONS

Together with Transparency International Latvia the TI Ukraine's team initiated a project within which two expert visits took place. At first the Ukrainian delegation consisting of NACP members, civil activists and journalists visited Riga to share their experience with Latvian colleagues from the Corruption Prevention and Combating Bureau (KNAB). Later the Latvian delegation consisting of the Bureau's representatives and Transparency International Latvia visited Kyiv, where the meeting with civil society activists, NACP representatives, Central Election Commission, Accounting Chamber of Ukraine, Deputy Minister of Justice was held. The Latvian colleagues delivered a lecture on party finance control.

### OUTPUT

Under the project experts of both chapters prepared a handbook Political Parties Finance Control from A to Z. Latvian Experience, and presented it in Kyiv in December 2016. The printed versions were sent to NACP, the Accounting Chamber of Ukraine, the Central Election Commission, and published on the TI Ukraine's website.



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## RESEARCH OF TRANSPARENCY IN CORPORATE REPORTING IN UKRAINE: PRIVATE AND STATE-OWNED ENTERPRISES

### CHALLENGE

The corporate sector in Ukraine, both state and private institutions, need more transparency and accountability to society. In view of the strategic priority Zero Tolerance for Corruption TI Ukraine promotes integrity of the Ukrainian business through its analytical and monitoring work.

### TI UKRAINE'S ACTIONS

During 2016 the level of transparency of fifty private companies and fifty state-owned enterprises was assessed at the all-Ukrainian level. The TI Ukraine's team developed the companies' transparency rankings according to the international methodology, assessed existing anti-corruption programs of private companies and prepared general recommendations for improvement of transparency, acces-

sibility of information and reporting.

### OUTPUT

TI Ukraine has created the rankings of transparency and openness of 100 largest enterprises of Ukraine and developed recommendations for increasing transparency. Within the project, the popularization of corporate reporting has considerably increased, state-owned and private large companies pay more attention to transparency and openness in reporting. The organization started working on introduction of minimum standards and openness rules for business.



## A CASE-BASED APPROACH TO FIGHTING GRAND CORRUPTION

### CHALLENGE

Hundreds of million dollars stolen by Yanukovich and his allies have yet to be returned to Ukraine. As a result, this case was chosen as a top-priority in the framework of the international campaign Unmask the Corrupt (<https://unmaskthecorrupt.org>) for information, analytical and investigative assistance.

### TI UKRAINE'S ACTIONS

TI representatives at the International Conference discussed counteraction to grand corruption and recovery of stolen assets on Corruption Prevention on November 29 – December 4, 2016, in Panama, and during the Annual Conference of the Global Anti-corruption Transparency International movement, on November 27-30, 2016.

On December 15–16, 2016 together with the Anti-corruption Action Centre, the International Conference on Asset Recovery was held. It aimed not only to share experience between Ukrainian and international experts on opportunities, instruments and the best practices on stolen assets recovery, but also the attempt to stimulate the Ukrainian authorities to more actively investigate the Yanukovich's case. As a number of bodies and positions have recently

been introduced in Ukraine, it was explained how such organizations should counteract and what should they do to achieve success in asset recovery to Ukraine at the conference.

### OUTPUT

The register for the investigation of corruption offences by the high-ranking officials of the Yanukovich regime and communication with representatives of NGO in the countries where the frozen assets are held for the further cooperation, aiming for their recovery, has been initiated.



“CAPTURING ELITE CORRUPT OFFICIALS AND OTHER BIG FISH WILL HELP INCREASE THE LEVEL OF CONFIDENCE IN THE AUTHORITIES.”

José Ugaz, Transparency International Chair

# ZERO TOLERANCE FOR CORRUPTION:

1. LAUNCH OF THE DEFENCE CORRUPTION MONITORING COMMITTEE

2. STRENGTHENING ANTI-CORRUPTION POLICY IMPLEMENTATION IN UKRAINE BASED ON THE LATVIAN EXPERIENCE IN THE FIELD OF POLITICAL PARTY FINANCE CONTROL

3. RESEARCH OF TRANSPARENCY IN CORPORATE REPORTING IN UKRAINE: PRIVATE AND STATE-OWNED ENTERPRISES

4. A CASE-BASED APPROACH TO FIGHTING GRAND CORRUPTION

5. LAUNCH OF THE ANTI-CORRUPTION COMMUNICATIONS PLATFORM DECORRUPTION AND COMMUNICATION CAMPAIGN CORRUPTION MUST BE SPOTTED

6. PASOS IN COOPERATION WITH TI UKRAINE: SUPPORT OF REGIONAL INITIATIVES PARTNERS FOR EMPOWERMENT

## PROJECT PARTNERS



TI Defence and Security Program, Transparency International United Kingdom, Government of the Netherlands, Ministry of Foreign Affairs of the Republic of Latvia, TI Latvia, The Corruption Prevention and Combating Bureau (KNAB), Pact UNITER (USAID), Project office of National Reform Council, Ministry of Information Policy in Ukraine, Creative Agency CHEIL Ukraine, Tavr Media radio group, Uptown Chronicles, Transparency International Secretariat, European Union, PASOS (Policy Association for an Open Society), Transparency International agencies in Azerbaijan, Armenia, Belarus and Moldova, Association for Community Self-organization Assistance (Odesa), Institute of Analysis and Advocacy (Poltava), Dnipropetrovsk Coordination and Expert Centre on Regular Policy (Dnipro).

## LAUNCH OF THE 'DECORRUPTION' COMMUNICATIONS PLATFORM AND 'CORRUPTION MUST BE SPOTTED' COMMUNICATION CAMPAIGN

### CHALLENGE

Ukraine lacks a consolidated platform for development of communications products in corruption prevention, based on a uniform quality standard. Moreover, there is a need in balancing and coordinating anti-corruption communications.

### TI UKRAINE'S ACTIONS

TI Ukraine and the National Council of Reforms created the communications platform Decorruption and implemented the pilot communications campaign Corruption Must Be Spotted. The Decorruption platform will become a consolidated platform for the development of anti-corruption communications products. It was developed in a collaboration with the Cheil Ukraine communications agency that includes gender-sensitive external advertising, anti-corruption recordings on radio and strip cartoons. In the framework of the campaign the Ukraine's first ever 360-degree anti-corruption comic strip was produced. The performance and quest was organized to engage youth.

### OUTPUT

More than 800 creative and off-standard external ads were placed around the country and original radio recordings broadcasted.

800

CREATIVE AND OFF-STANDARD EXTERNAL ADS were placed around the country

ORIGINAL RADIO RECORDINGS BROADCASTED

by Lux FM, Radio 24 and the Radiogroup TAVR MEDIA (Kiss FM, RAdio Roks, Relaks, Melodiia and others).

This is the third anti-corruption TI Ukraine's campaign working on changing the mentality of Ukrainians and promoting zero tolerance for corruption.



«WORKING WITH TRANSPARENCY INTERNATIONAL UKRAINE IS ALSO AN OPPORTUNITY TO FULFILL THE POTENTIAL FOR THE GOOD OF SOCIETY.»

Vladyslava Denys, Creative Director at Cheil Ukraine agency



## PASOS IN COOPERATION WITH TI UKRAINE: SUPPORT OF REGIONAL INITIATIVES, PARTNERS IN EMPOWERMENT

### CHALLENGE

Accountability of authorities in five countries (Azerbaijan, Armenia, Belarus, Moldova, and Ukraine) must be strengthened. The project objective is to strengthen civil society organizations and leaders in the five member countries of the Eastern Partnership that are ready to cooperate and use partner and international expertise to assist accountability of authorities by means of engaging efficient civic monitoring to the policy formation process and enhancing the decision monitoring expertise and decisions of authorities.

### TI UKRAINE'S ACTIONS

TI Ukraine selected three regional organizations that will implement the project in Ukraine. They use the evidence-based research so that the monitoring of authorities and budget process lead to policy reforming and more transparent work.

### OUTPUT

The Association for Community Self-organization Assistance (Odesa) conducted an analysis of the forming and execution of local budgets in Yuzhne and Biliaivka cities, prepared recommendations to increase efficiency and transparency of budget costs usage, and developed the Provisions on budget of

participation for these cities, and now communicates it with local authorities.

The Institute of Analysis and Advocacy (Poltava) carried out a complex monitoring and analysis of administrative services in Poltava and Lutsk and formed practical recommendations for their improvement; developed an e-format concept of administrative services delivery and together with authorities started its implementation. The organization also conducted an information campaign for popularization of Centers of Administrative Services Provision, and for spreading the information on their activity among citizens.

The Dnipropetrovsk Coordination and Expert Center on Regulatory Policy (Dnipro) works on the project aiming at corruption prevention in the transport field in twenty-two regional centers of Ukraine. The organization carried out an analysis of data from the open sources on public funds usage, analysis of local budgets on articles 'transport'; developed a draft program of civil society development in Dnipropetrovsk oblast, including the activities on civil monitoring of authorities' activity. The anti-corruption expertise of eleven regulatory legal acts in a corresponding sector has been

performed and comments to the draft laws regulating the transport issues have been prepared.



# STRATEGIC PRIORITY EFFECTIVE CORRUPTION FIGHTERS:

1. IT IS NOT SHAMEFUL TO WHISTLEBLOW INFORMATION AND MOBILIZATION CAMPAIGN

2. THE FIRST INSTANCE IS UNDER CONTROL

3. ENGAGING STUDENTS OF THE WESTERN UKRAINIAN REGIONS TO ACTIVE CORRUPTION FIGHT IN EDUCATIONAL SPHERE VIA DEVELOPMENT OF AN ANTI-CORRUPTION CENTER BASED IN THE UKRAINIAN CATHOLIC UNIVERSITY AS A PILOT EDUCATIONAL INITIATIVE

PROJECT PARTNERS:



Pact UNITER (USAID), [www.xabardocs.org](http://www.xabardocs.org), the National Anti-corruption Bureau of Ukraine, U.S. Embassy in Ukraine, Hewlett Foundation, Transparency International Secretariat, Persha Instantsia NGO, The Friedrich Naumann Foundation for Freedom, Anti-Corruption Research and Education Centre, National University of «Kyiv-Mohyla Academy», Norwegian School of Economics, Ukrainian Catholic University.

## IT IS NOT SHAMEFUL TO WHISTLEBLOW INFORMATION AND MOBILIZATION CAMPAIGN

### CHALLENGE

The National Anti-corruption reform needs some information work oriented on changes in society in corruption reporting. In particular, the widespread negative stereotype on corruption whistleblowers and the fact that potential informers do not have the necessary knowledge on how to work with anti-corruption establishments.

### TI UKRAINE'S ACTIONS

During 2016 TI Ukraine organized the It Is Not Shameful to Whistleblow information and mobilization campaign, which gathered 168 reports on corruption. 23% of complaints appeared to be irrelevant. The rest concerned judges and public officials (17%), corruption in education (14%), bribes in public authorities (13%), corruption in self-governance (10%), corruption in medicine and land (7%), public procurement (4%), fiscal sphere (3%), defence and

corrupt practices connected with ATO (2%). TI Ukraine forwarded all the relevant reports to corresponding instances requesting to make an enquiry.

In spring 2016 TI Ukraine held an expert discussion How to Protect Ukrainian Whistleblowers? and regional public discussion How to Effectively Arrest a Public Official? Moreover, a free webinar Ways of Corruption Fight in Higher Educational Institutions and two seminars on corruption prevention in the Ministry of Healthcare of Ukraine were held. TI Ukraine experts conducted a training for NACP as to the work with whistleblowers and protective mechanisms. About forty NACP employees took place in the training sessions.

Moreover, TI Ukraine delivered lectures at the Ukrainian Catholic University, five articles on corruption whistleblowing were printed in the National media, 268 news on the media resources websites were placed and two press conferences were held.

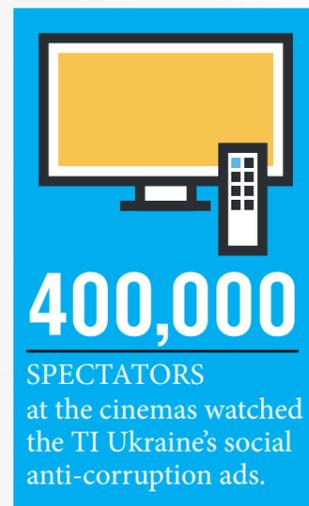


A number of cartoon clips were shown in the cinemas around Ukraine.

In the framework of the project Public Awareness-raising Campaign on the Functions of the Anti-corruption. TI Ukraine released 800 brochures explaining the functions of the anti-corruption bodies. They contain a step-by-step guide of possible interaction with the institution and the road map of the reform developed together with NABU. More than 500 posters on jurisdiction of anti-corruption institutions were produced. They show the ways of whistleblowing and how to contact these institutions.

### OUTPUT

An awareness-raising campaign in whistleblowing had more than 440,000 spectators in the cinemas all around Ukraine in March 2016. The TI Ukraine's videos got 20,000 of views in social networks, and more than 15,000 of unique users visited the website <http://anticorruption.in.ua>. 26 people saw 44 infographics on how to whistleblow.



## ENGAGING STUDENTS OF THE WESTERN UKRAINIAN REGIONS TO ACTIVE CORRUPTION FIGHT IN EDUCATIONAL SPHERE VIA DEVELOPMENT OF AN ANTI-CORRUPTION CENTER

### CHALLENGE

There is an insufficient number of active youth involved in the fight against corruption in education due to, among other things, lack of relevant knowledge. However, as evidenced by the Output research of the state of corruption in Ukraine by Kiev international Institute of Sociology, in our country the youth and people with a high education level often demonstrate against corruption. Ukraine seeks to bridge this gap.

### TI UKRAINE'S ACTIONS

An Anti-corruption Hub was created last spring as a part of the ACREC center at the Kyiv-Mohyla Academy. Meetings with experts, workshops, and film demonstrations on the topic of anti-corruption are regularly held at the hub. Half of the hub's lecturers are from abroad to share their own experience in the anti-corruption sphere.

Moreover TI Ukraine cooperates with the Ukrainian Catholic University (UCU) in Lviv. The anti-corruption modules are included in the UCU's certificate programs. In March and April, 2016 UCU two-module anticorruption schools were held, which gathered 30 participants from different regions of Ukraine: Zaporizhzhia, Kramatorsk, Odesa, Zhytomyr, Ivano-Frankivsk,

Cherkasy, Lysychansk.

The cooperation with the Norwegian School of Economics also begun. Thirty Norwegian students arrived in Kyiv in spring and were instructed on the use of anti-corruption instruments at the Kyiv-Mohyla Academy. Joint events with Ukrainian students for sharing experience were also held.

### OUTPUT

More than 700 young people during exercises, seminars and more than thirty public events received knowledge and became acquainted with the basic tools of struggle against corruption.



«IN THE FRAMEWORK OF THE ANTI-CORRUPTION SCHOOL REPRESENTATIVES OF TRANSPARENCY INTERNATIONAL CONDUCTED SEVERAL TRAININGS AND TOLD ABOUT DIFFERENT ASPECTS OF THE FIGHT AGAINST CORRUPTION.»

Khrystyna Morozova, participant of the Anti-corruption School



# STRATEGIC PRIORITY EFFECTIVE CORRUPTION FIGHTERS:

1. IT IS NOT SHAMEFUL TO WHISTLEBLOW INFORMATION AND MOBILIZATION CAMPAIGN

2. THE FIRST INSTANCE IS UNDER CONTROL

3. ENGAGING STUDENTS OF THE WESTERN UKRAINIAN REGIONS TO ACTIVE CORRUPTION FIGHT IN EDUCATIONAL SPHERE VIA DEVELOPMENT OF AN ANTI-CORRUPTION CENTER BASED IN THE UKRAINIAN CATHOLIC UNIVERSITY AS A PILOT EDUCATIONAL INITIATIVE

PROJECT PARTNERS:



Pact UNITER (USAID), www.xabardocs.org, the National Anti-corruption Bureau of Ukraine, U.S. Embassy in Ukraine, Hewlett Foundation, Transparency International Secretariat, Persha Instantsia NGO, The Friedrich Naumann Foundation for Freedom, Anti-Corruption Research and Education Centre, National University of «Kyiv-Mohyla Academy», Norwegian School of Economics, Ukrainian Catholic University.

## THE FIRST INSTANCE IS UNDER CONTROL

### CHALLENGE

Два роки поспіль TIFor two years TI Ukraine has been actively working towards reforming the judicial system, carry out advocacy of effective transformations in the Ukrainian justice system and promotes establishing of the Anti-corruption court. The judicial system reform is considered as a necessary element of corruption counteraction in Ukraine.

### TI UKRAINE'S ACTIONS

From 2015 TI Ukraine has been actively working towards reforming the judicial system, carrying out advocacy of effective transformations in the Ukrainian justice system.

Establishing an Effective Control Mechanism and Prevention to Illegal Decisions of Ukrainian courts up to a

1,000

### CASES

under Article 368 of the Criminal Code have been analyzed (demanding or receiving improper advantages), placed in the Unified Register of Court Decisions.

Appropriateness of the penalty and identity of laws implementation when punishing corrupt officials in Ukrainian courts have been investigated. News on doub-

ting decisions of judges were published at the website «First Instance» (www.i1.com.ua). Based on such publications TI Ukraine's experts prepared and forwarded to different instances (Prosecutor General of Ukraine, the Supreme Council of Justice of Ukraine, and the High Qualification Commission of Judges of Ukraine) attorney's letters and appeals where they paid attention to controversial court decisions and demanded a response.

### OUTPUT

Under the research the problems within the judiciary system were covered by media due to citing and references to the research data by the Ukrainian media.

11



### TV CHANNELS

in their videos cited this information

# GIFTS AND PRIZES OF JUDGES OF THE FIRST INSTANCES



How often do you receive gifts amounting to some thousand UAH? Did you ever hit the jackpot? Ordinary citizens are not as lucky as Ukrainian judges.

GIFTS, PRIZES, GAINS OF THE JUDGE AND HIS/HER FAMILY, THOUSAND UAH

JUDGE'S SALARY IN 2015, THOUSAND UAH

BANK DEPOSITS OR INCOME FROM ALIENATION OF PROPERTY OF THE JUDGE AND HIS/HER FAMILY, THOUSAND UAH

PROPERTY OF THE JUDGES, THEIR FAMILIES Houses, SQ.M.

Apartments, SQ.M.

Judge	Supreme Administrative Court	Supreme Economic Court	Supreme Economic Court	Supreme Economic Court	Supreme Special Court for Civil and Criminal Cases	Supreme Economic Court	Supreme Special Court for Civil and Criminal Cases
<b>IRYNA BORYSENKO</b>	<b>1 900</b>	<b>1 823</b>	<b>704</b>	<b>330</b>	<b>285</b>	<b>200</b>	<b>85</b>
<b>HENNADII KOROBENKO</b>	205	290	277	249	258	226	256
<b>OLENA BILOSHKAP</b>	797 – bank accounts	484 – bank accounts	1 073 – alienation of property	475 – bank accounts 285 – alienation of property	11200 – husband's income at the USA in the previous year amounts to 2,925	464 – bank accounts 589 – income from rent	
<b>VOLODYMYR POLISHCHUK</b>	149 82	179	92 80	363 108	71 17 130 167	593 40 78 108	69 108 53
<b>OLENA KADIETOVA</b>		89			1 000 Everything is in use	182 241	
<b>IRYNA KONDRATOVA</b>				Rented for 12,600 UAH			
<b>VALENTYNA SAVCHENKO</b>							



«THE BIGGER BRIBE YOU TAKE, THE HIGHER IS THE PROBABILITY THAT YOU WILL BE ACQUITTED. SUCH A CONCLUSION CAN BE MADE FROM THE ANALYSIS. TI UKRAINE IS WORKING NOW AND WILL BE WORKING TO BREAK THIS RULE.»

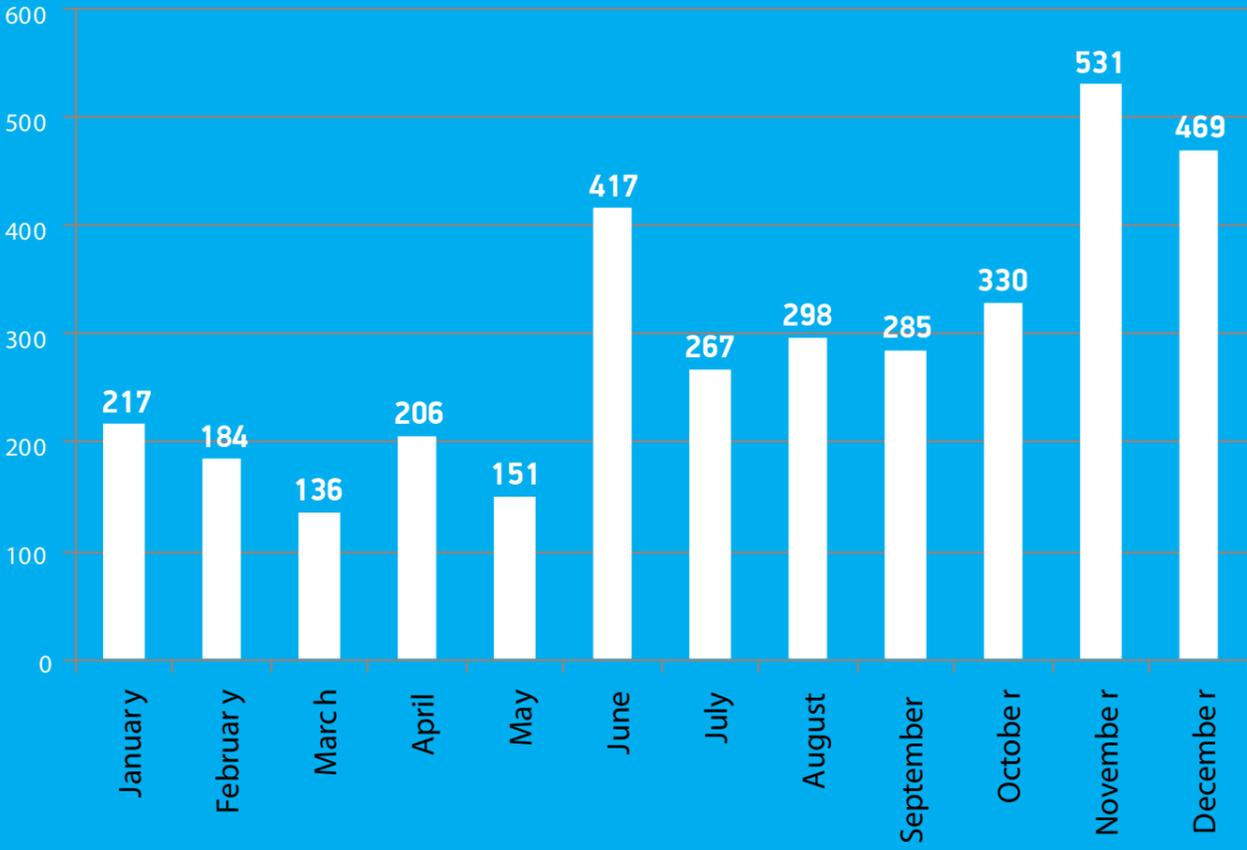
Fedir Oryshchuk, founder of the website Persha Instantsia (First Instance)



# WE ARE IN THE MEDIA

## 3 491

PUBLICATIONS THIS YEAR



### THE MAIN TOPICS:

PROZORRO	1 160
E-DECLARATION	690
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# OUR PUBLICATIONS

AND RESEARCH  
TRANSPARENCY INTERNATIONAL



Transparency International Латвія  
Transparency International Україна



## КОНТРОЛЬ ФІНАНСІВ ПОЛІТИЧНИХ ПАРТІЙ ВІД А ДО Я ДОСВІД ЛАТВІЇ

Рига – Київ, 2016 р.

### POLITICAL PARTIES FINANCE CONTROL FROM A TO Z. LATVIAN EXPERIENCE

The aim of this publication is to provide Ukrainian government and civil society activists with instruments for the establishment of system of Ukrainian political parties finance control, which depends greatly upon the effectiveness of NACP. However, the buy-in of civil society organizations and media are also crucial in this process.

The manual admits the fact that the realm of money in politics and control of political corruption go beyond barely political parties finance control and cover some other areas of anti-corruption work such as lobbying, public procurement, private sector transparency, and election campaigns management. Some aspects of campaigns management and control are also mentioned in this manual.



### GLOBAL CORRUPTION BAROMETER

The Global Corruption Barometer is the largest survey in the world tracking public opinion on corruption. It addresses people's direct experiences with bribery and details their views on corruption in the main institutions in their countries.



### CORRUPTION PERCEPTIONS INDEX

The Corruption Perceptions Index is an annual ranking of countries published by Transparency International since 1995. The countries are ranked by their perceived levels of corruption, as determined by expert assessments and opinion surveys.

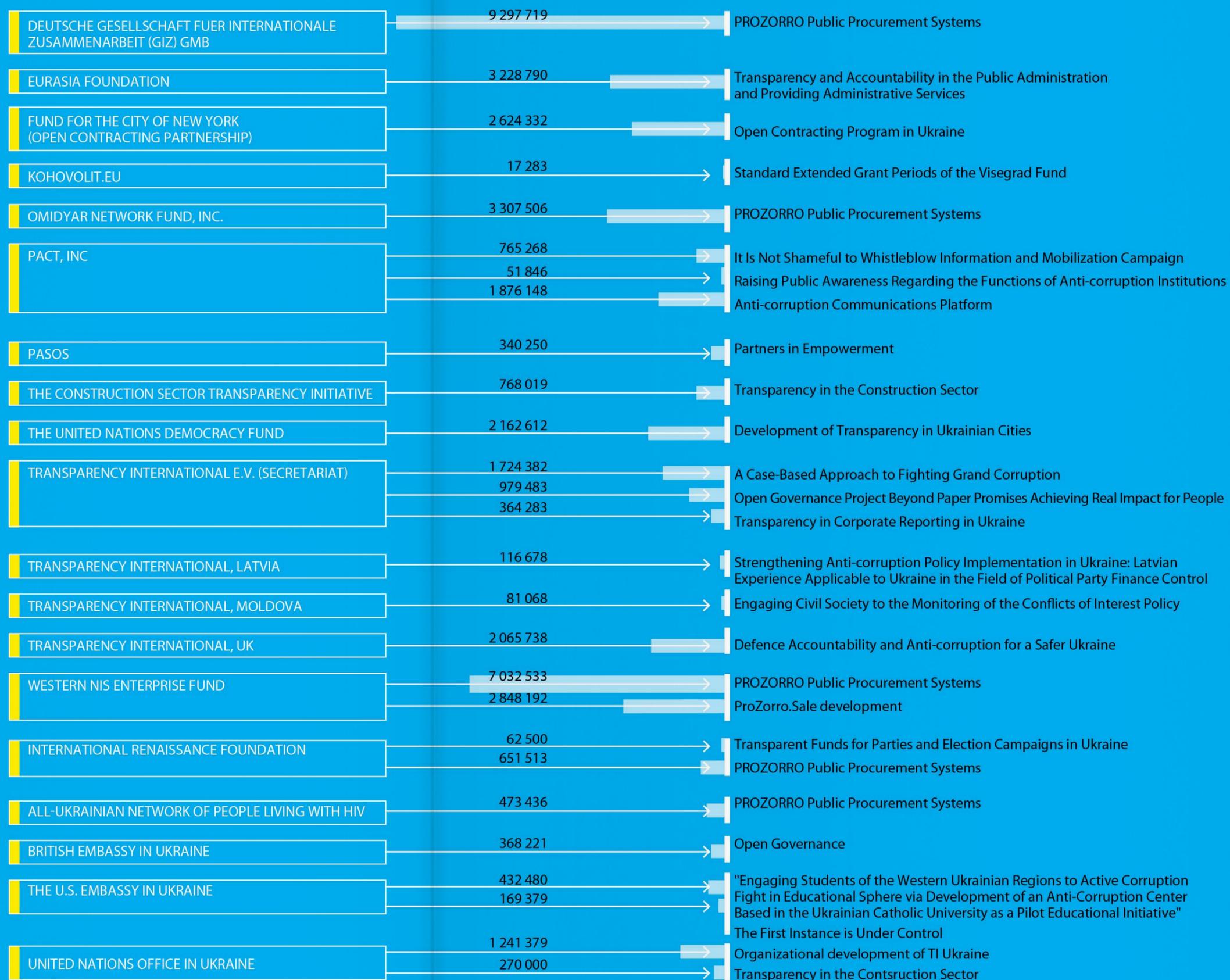


### OPEN GOVERNMENT PARTNERSHIP INITIATIVE

The publication is aimed at keeping public informed about the main challenges of Open Government Partnership initiative, its implementation in Ukraine, and fulfillment of National Action Plans during the period of 2012-2016. The publication contains analysis of commitments that required interaction between Cabinet of Ministers of Ukraine and the Parliament. The main recommendations of Independent Reporting Mechanism based on the results of fulfillment of the Action Plan for 2015 are also set forth in it.

# OUR FINANCE

**GRANTS**  
**43 321 037**



# OUR FINANCE

**BUSINESS**  
1 855 596

**OWN REVENUE**  
275 792

**PRIVATE INDIVIDUALS**  
131 936

UKRAINIAN PROFIT ORGANIZATIONS

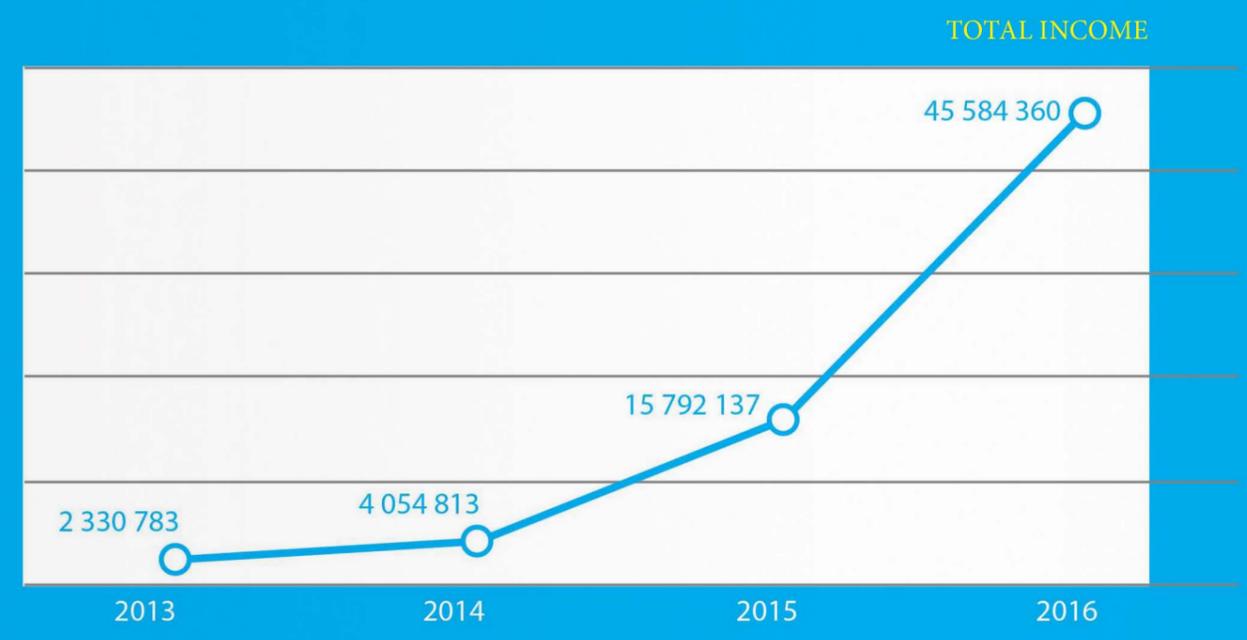
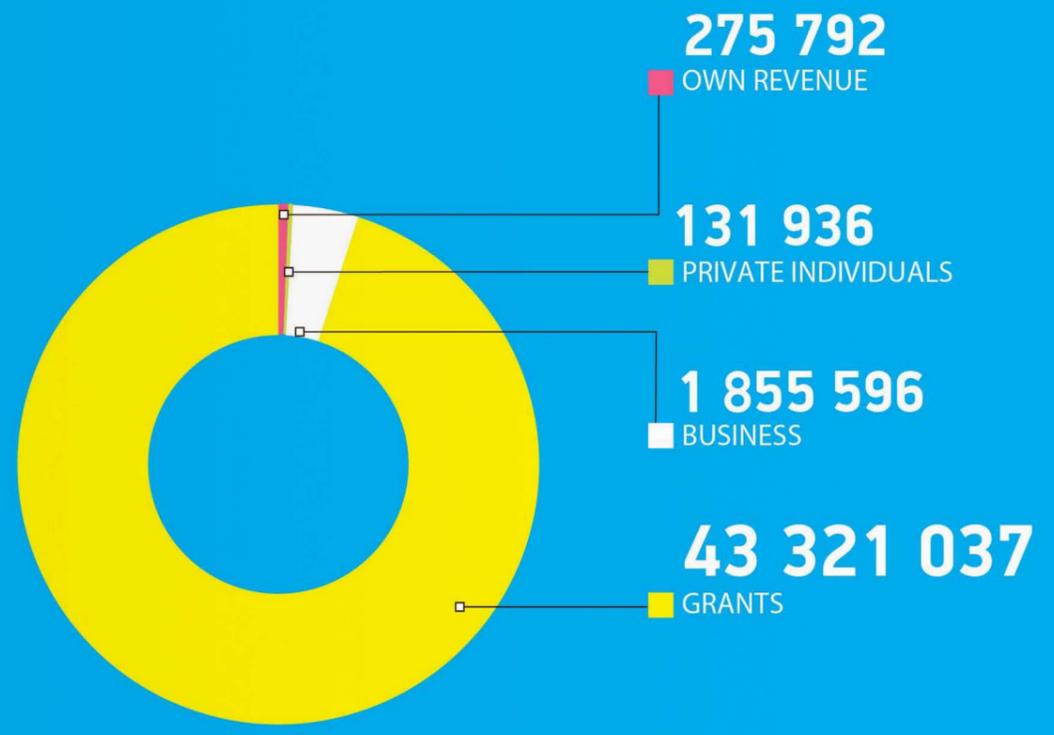
Statutory activities

OWN REVENUE  
(DEPOSIT INTEREST RATE)

Statutory activities

PRIVATE INDIVIDUALS

Statutory activities



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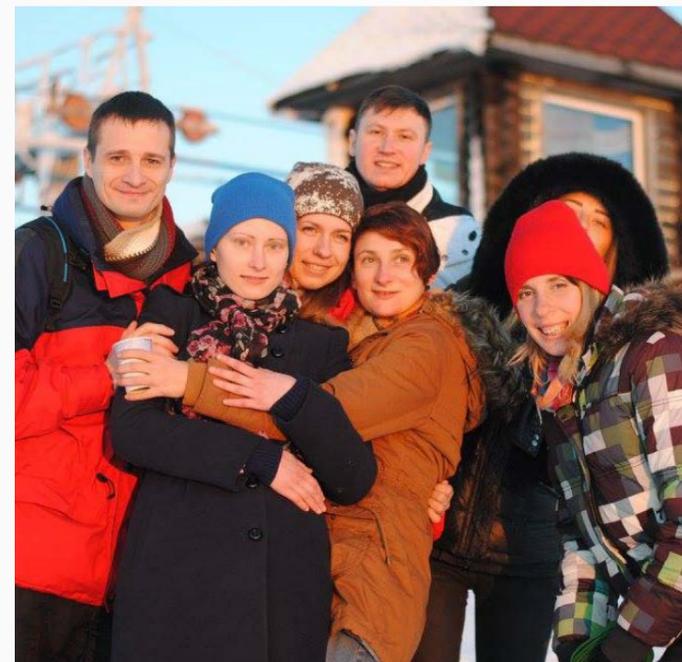
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[TI-UKRAINE.ORG](http://TI-UKRAINE.ORG)

The website for a civil corruption fighter  
[ANTICORRUPTION.IN.UA](http://ANTICORRUPTION.IN.UA)

## OUR PAGES IN SOCIAL MEDIA

 [www.facebook.com/  
TransparencyInternationalUkraine](http://www.facebook.com/TransparencyInternationalUkraine)

 [twitter.com/TransparencyUA](https://twitter.com/TransparencyUA)

 <https://goo.gl/VXbC5J>

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1.2 PRIORITY – ZERO TOLERANCE FOR CORRUPTION

1.3 PRIORITY – EFFECTIVE CORRUPTION FIGHTERS

## 2. MEDIA ABOUT US

## 3. OUR PUBLICATIONS AND RESEARCHES

## 4. FINANCE

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## 7. CONTACTS



Empowered lives. Resilient nations.



Friedrich Naumann STIFTUNG FÜR DIE FREIHEIT

